



Spring/Summer 2019

Paid Media Recommendation

2.21.19



Overview

- Spring/Summer 2018 media campaign provided insights which we will draw on for the 2019 campaign
 - Consider ROI of travel platforms when allocating dollars but look toward Adara IMPACT to provide a more direct comparison
 - Evaluate emerging vendor options (Conversant) and growing tactics (CTV) to determine best use
 - Separate awareness stage from planning stage to flight tactics at the most relevant time
- Maintain the market set in order to continue to build equity
 - Utilize performance data to make budget shifts
- Include additional demographic target within current strategy that can be tested
- Focus strategy on primary KPI goals throughout
- Focus on consumer journey steps that will make the greatest impact on success



Performance Media Process

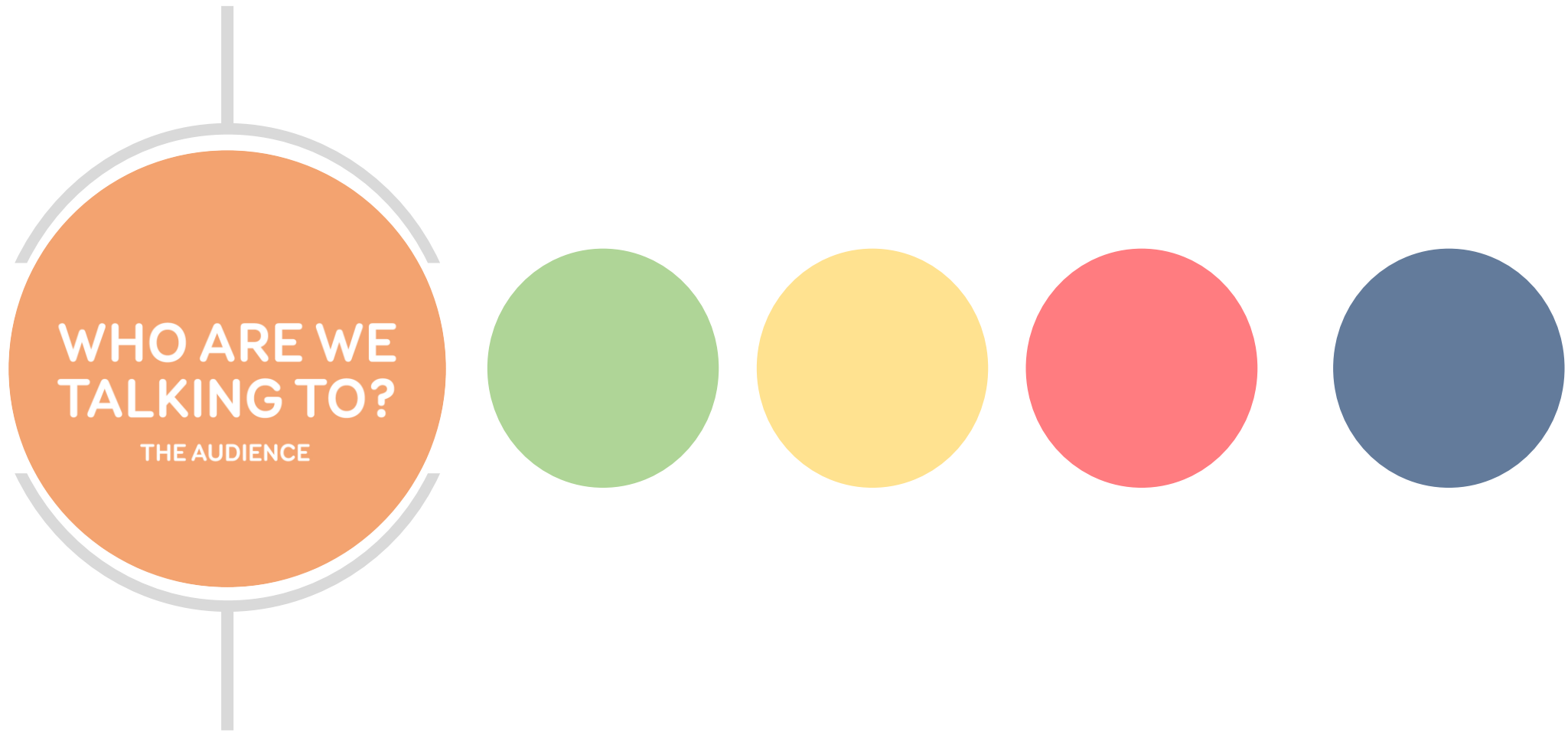


Each step within the media process builds on and interacts with the others so that a common strategic playbook is followed with every action and the final results are guided and optimized to goal.





The Audience







Clearly define so that we can build on and refer to throughout the process.



Target Audience

Simmons filters:

- HHI: range of **\$75K-\$150K** to include largest overnight segment
- Age: focus on the 25-54 range due to high overnight visits, higher income and higher activity participation – split into 3 segments to account for variances in media habits, lifestyle and attitudes
- Children: NOT included as a filter so as not to limit communication to over 50% of the desired age/income target
- **Added 55-74 age group** (note: Simmons cannot segment 55-72)

				
#1	HHI: \$75K-\$150K	Age: 25-39	Sample: 1,471	Pop: 9.18%
#2	HHI: \$75K-\$150K	Age: 40-54	Sample: 1,777	Pop: 8.19%
#3	HHI: \$75K-\$150K	Age: 55-74	Sample: 2,581	Pop: 8.72%



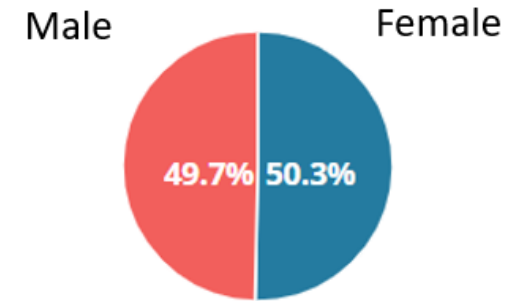
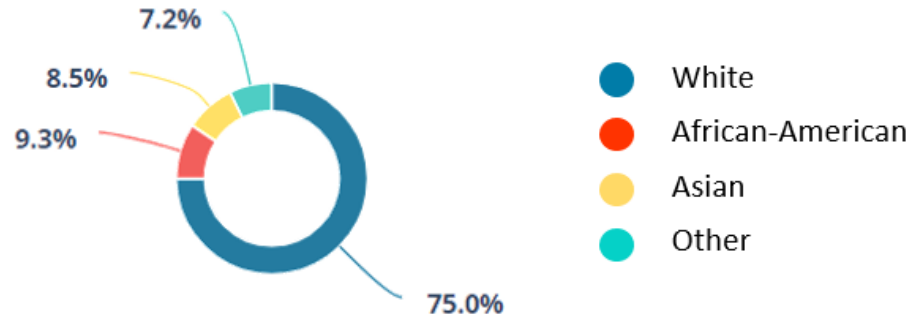
Demographic Profile (general statistics)

	A25-39	A40-54	A55-74
• Median Household Income	\$108,492	\$109,868	\$106,490
• Median Age	32.1	47.2	62.6
• Employed (Full or Part-Time)	88%	88%	60%
• Married	63%	75%	75%
• Children in Household	54%	46%	11%
• Homeowners	63%	81%	85%

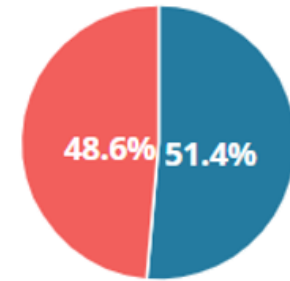
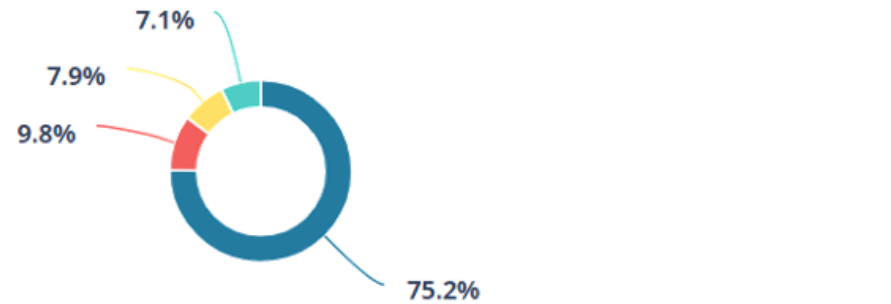


Demographic Profile (Race/Gender)

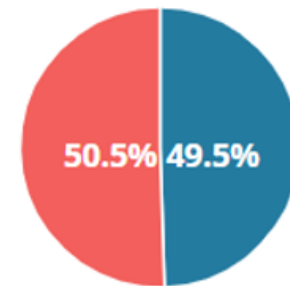
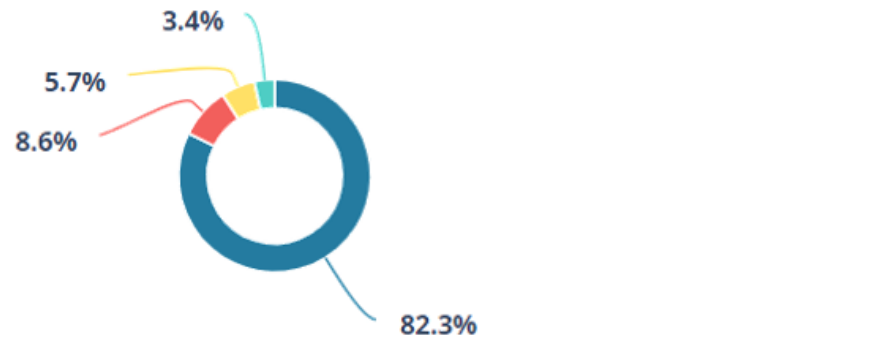
A25-39



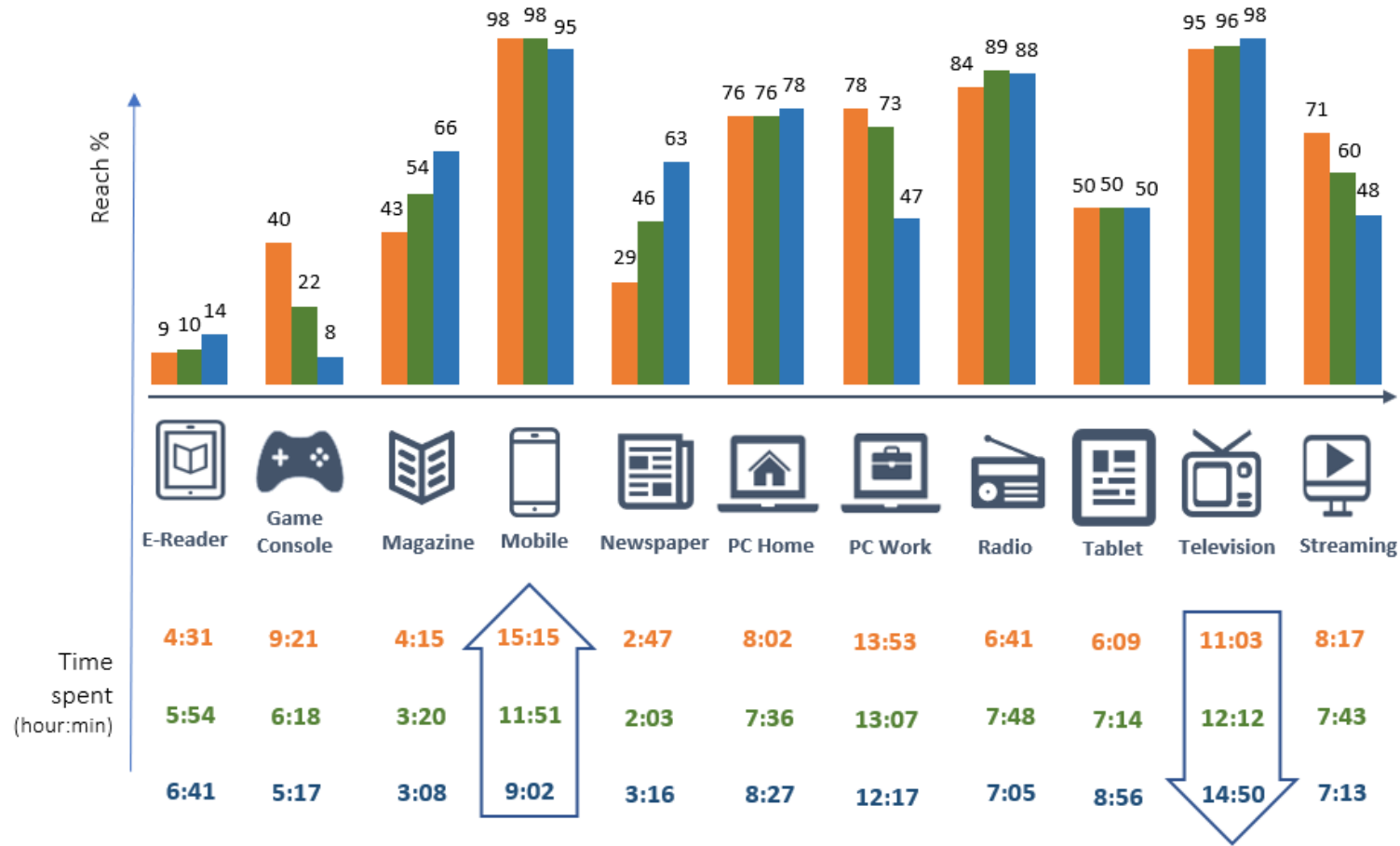
A40-54



A55-74



Reach/Time Spent (7 day period)



A25-39

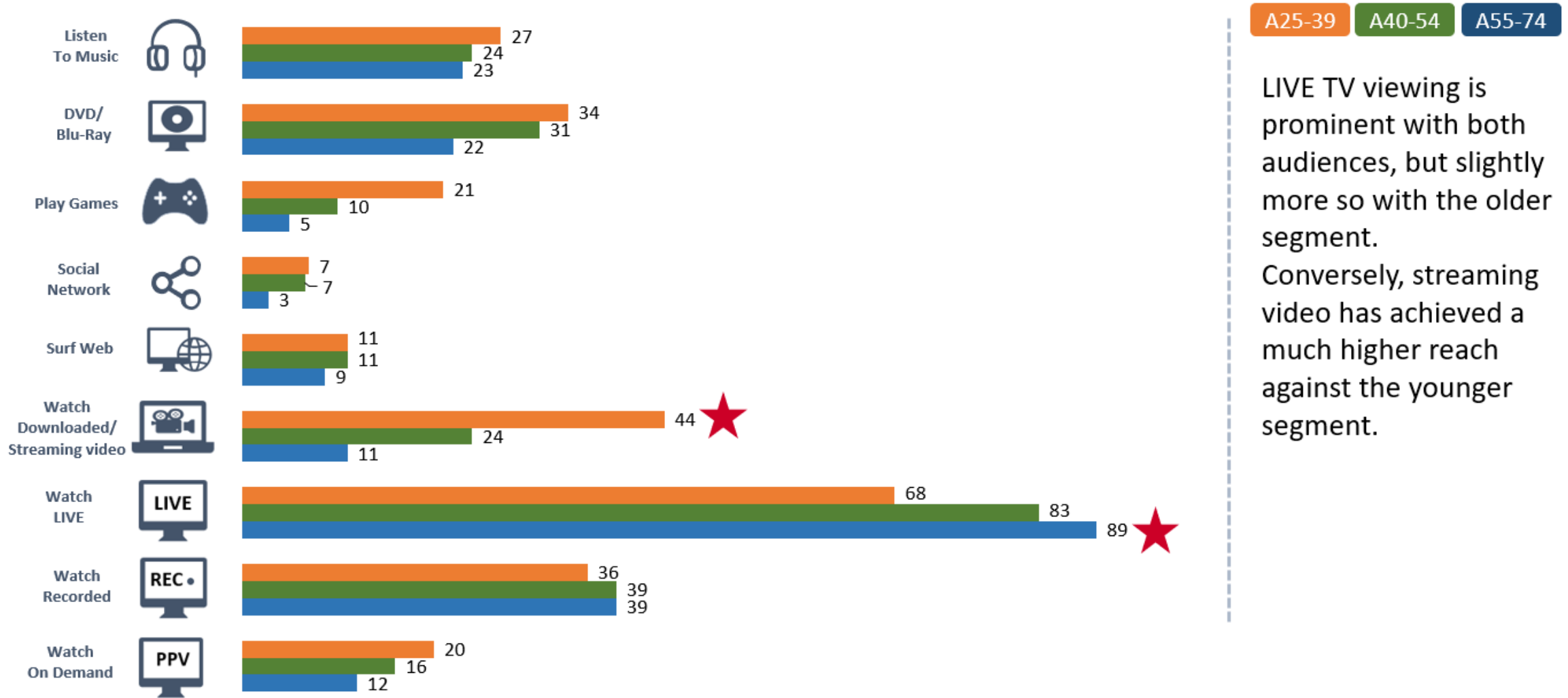
Similar reach by mobile phone but younger demo has a much higher time spent. Reach and time spent with PC at Work is indicative of career focus at this life stage.

A40-54

A55-74

TV viewing increases with an older audience and becomes more efficient on delivery. Streaming media, however, is currently used slightly less but is a growing category.

Television Activity

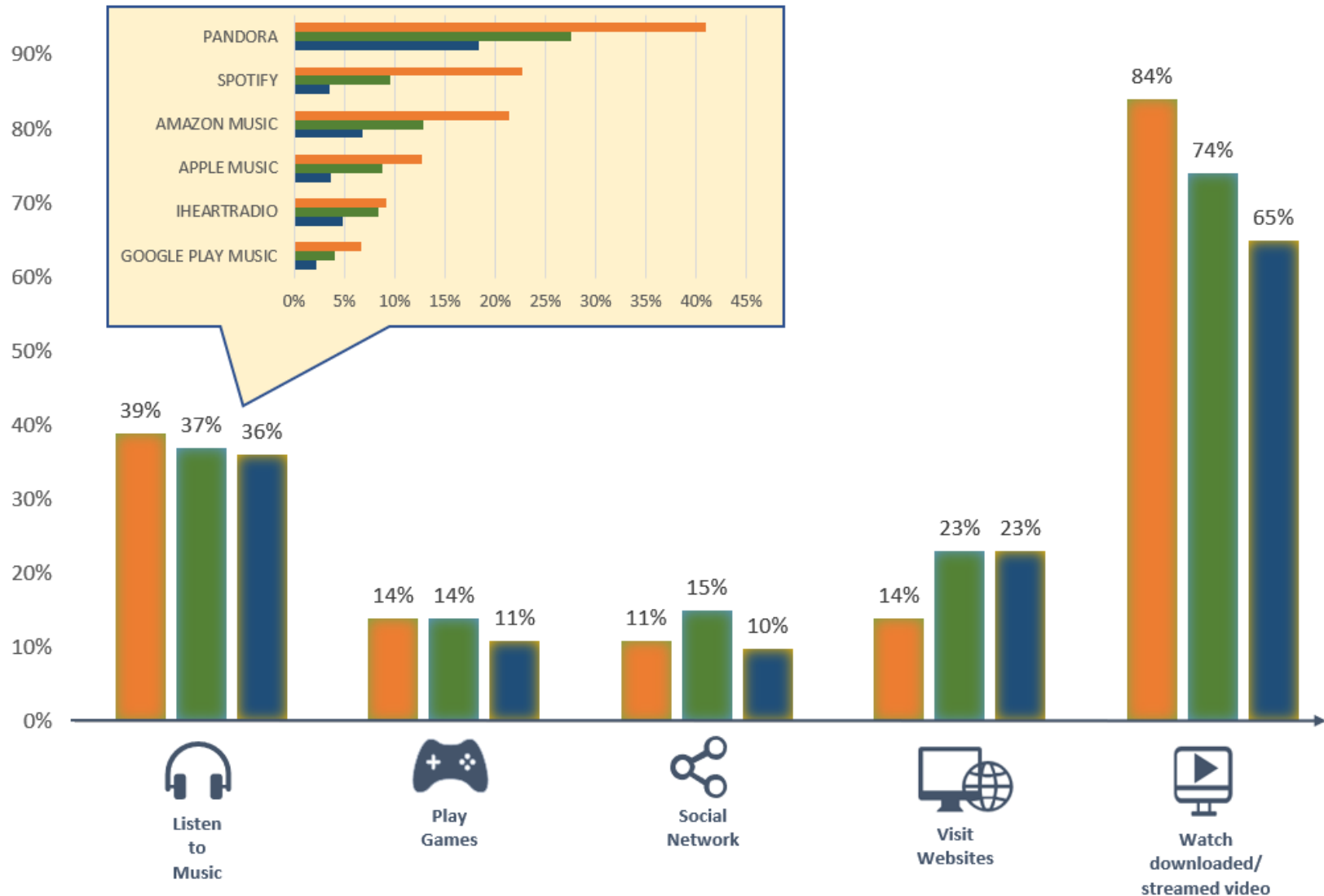


A25-39 A40-54 A55-74

LIVE TV viewing is prominent with both audiences, but slightly more so with the older segment. Conversely, streaming video has achieved a much higher reach against the younger segment.



Streaming Media Activity



A25-39 A40-54 A55-74

Among streaming media activity, watching **video** is the most popular. When listening to streaming music, Pandora is the largest provider by far for both audience segments.



Segment Profiles



25-39

Care About Career, home, family – aspiration and concerned about appearance.

Video Viewers Watch live TV but access streaming media (mainly video) through multiple devices.

Digital Dependents Can't live without Internet or cell phones. Access point for everything from email to video streaming.

Heavy Social Media Users 87% are social media users – accessing by mobile 3+x/day.

Confident Spenders Limited financial worries despite demands of this age range.



40-54

Care About Family – feel established in career and not worried about appearance.

TV Viewers Access streaming video and Connected TV but are still viewers of live TV.

Digital Operatives Internet and mobile phones are used functionally, not as a lifestyle.

Moderate Social Media Users 74% are social media users – access is less engaged.

Fiscally Fit Confident and optimistic. Able to face challenges.



55-74

Care About Spending time with family and staying informed.

TV Viewers Primarily Live TV viewers.

Digital Apprentices Take advantage of gadgets and internet for basic needs, but have room to expand.

Moderate/Low Social Media Users 62% are social media users – access is less frequent and engaged.

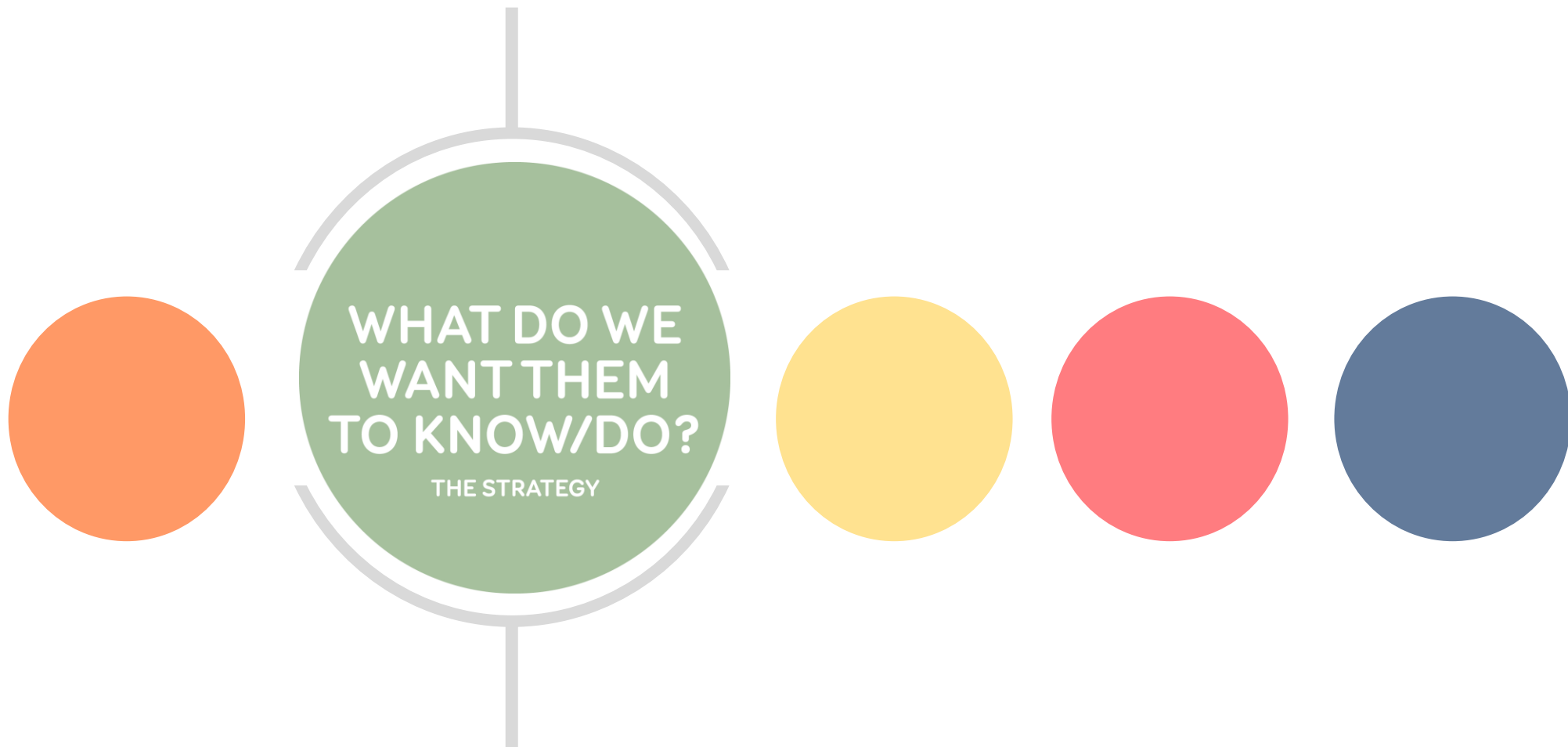
Financial Nesters Trying to maintain their current status.





The Strategy

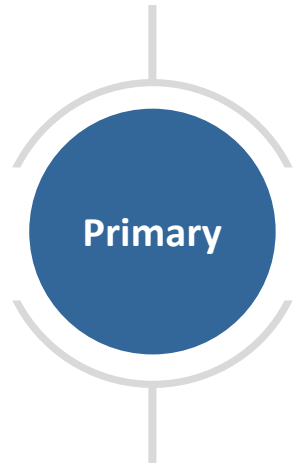




The campaign call-to-action (CTA) needs a clear response metric. We establish KPIs based on the goals of the campaign and exactly what we expect the target audience to do.



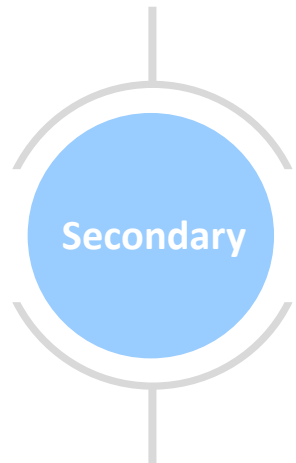
Objectives and KPI



INCREASE TOURISM SALES TAX REVENUE VIA OVERNIGHT HOTEL STAYS

KPI:

- Growth of tourism tax codes 111 (Hotels, Motels selling food – w/ BWL) and 901 (Hotels, Motels, Apartments, Cottages)
- Hotel bookings as measured by Adara IMPACT



IMPROVE WEBSITE ENGAGEMENT

KPI:

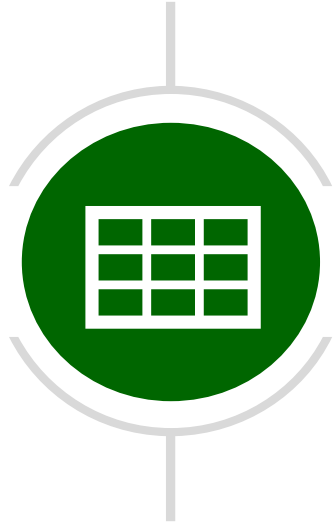
- Onsite activity and key actions (e.g. brochure downloads, *Places to Stay* page, session duration/pages viewed)
- Traffic to landing page(s) from paid advertising



Buying Strategy



Speak to travel
intenders throughout
planning process to
inspire, engage and
convert



Utilize a tiered market
system to guide tactics
based on criteria of
efficiency and
effectiveness



Focus on established
KPI and consumer
path to optimize and
track response

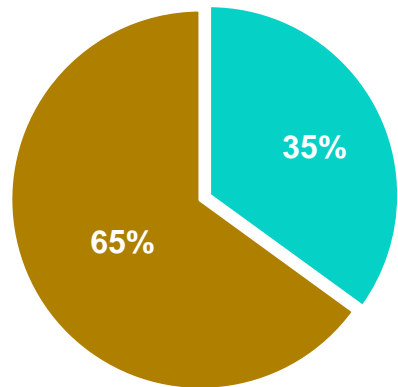


Set up Adara pixels to
compare ROI across
tactics and vendors to
better optimize future
campaigns



Consumer Journey

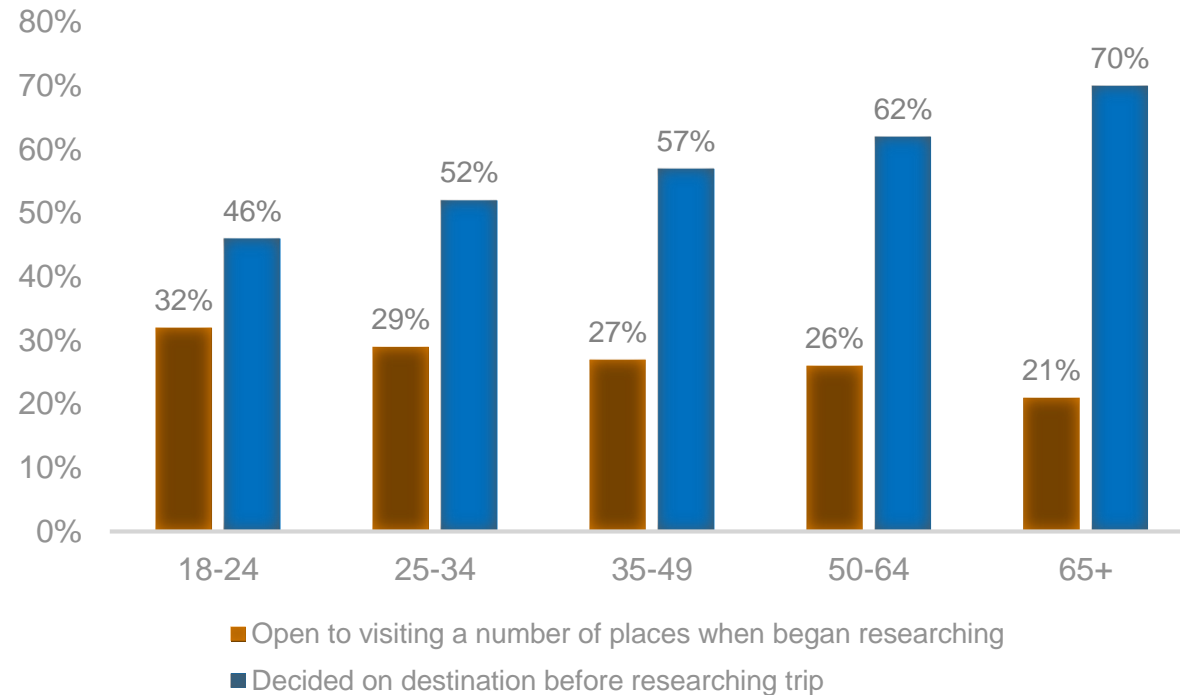
Number of Destinations Considered



- 1 Destination considered
- 2+ Destinations considered

Data source: comScore Survey, DESTINATIONS. PRIOR TO DECIDING ON YOUR FINAL DESTINATION, HOW MANY OTHER DESTINATIONS DID YOU CONSIDER VISITING? Among Total U.S. Online Travel Bookers (n=805)

Destination consideration by Age



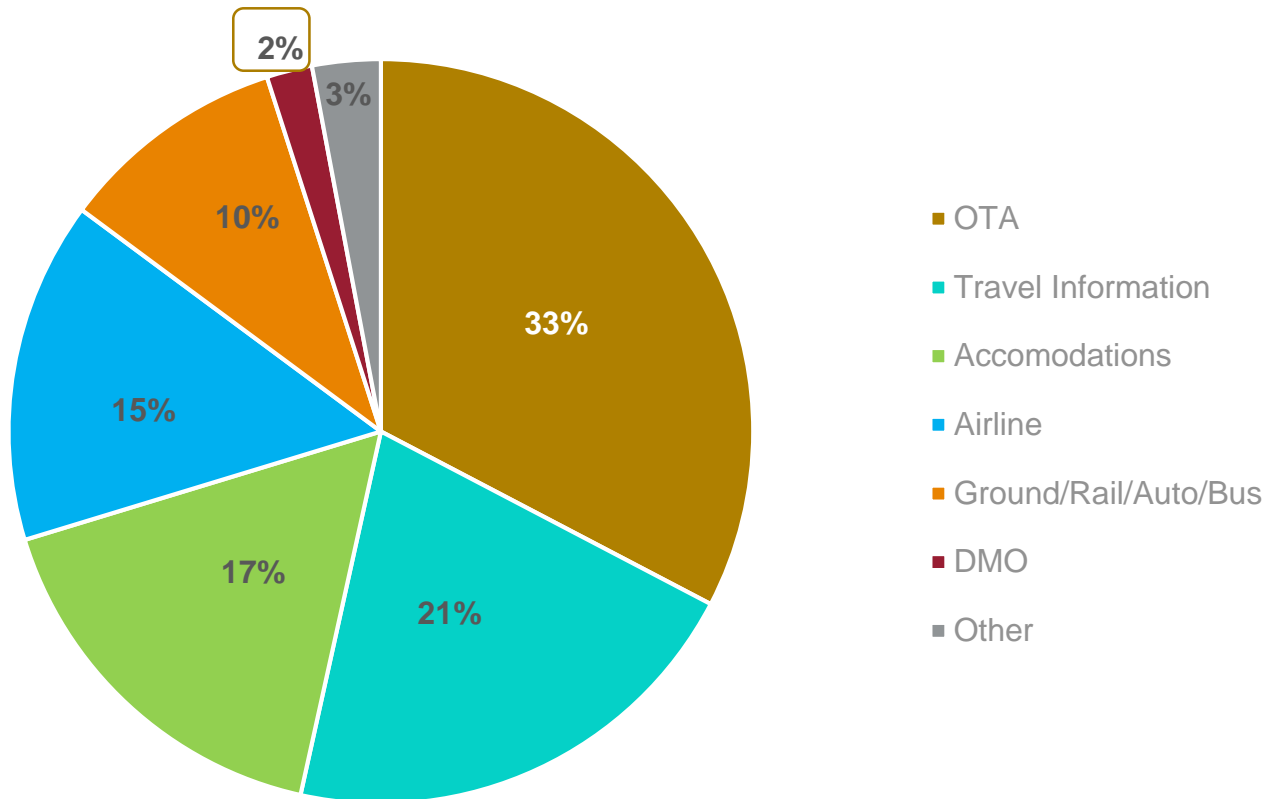
Need to impress the audience prior to research stage – especially the older demos.

Data source: Trip Advisor survey, Q12. Which of following best describes you?



Consumer Journey

Total Visits Share Throughout 45 Day Path to Booking

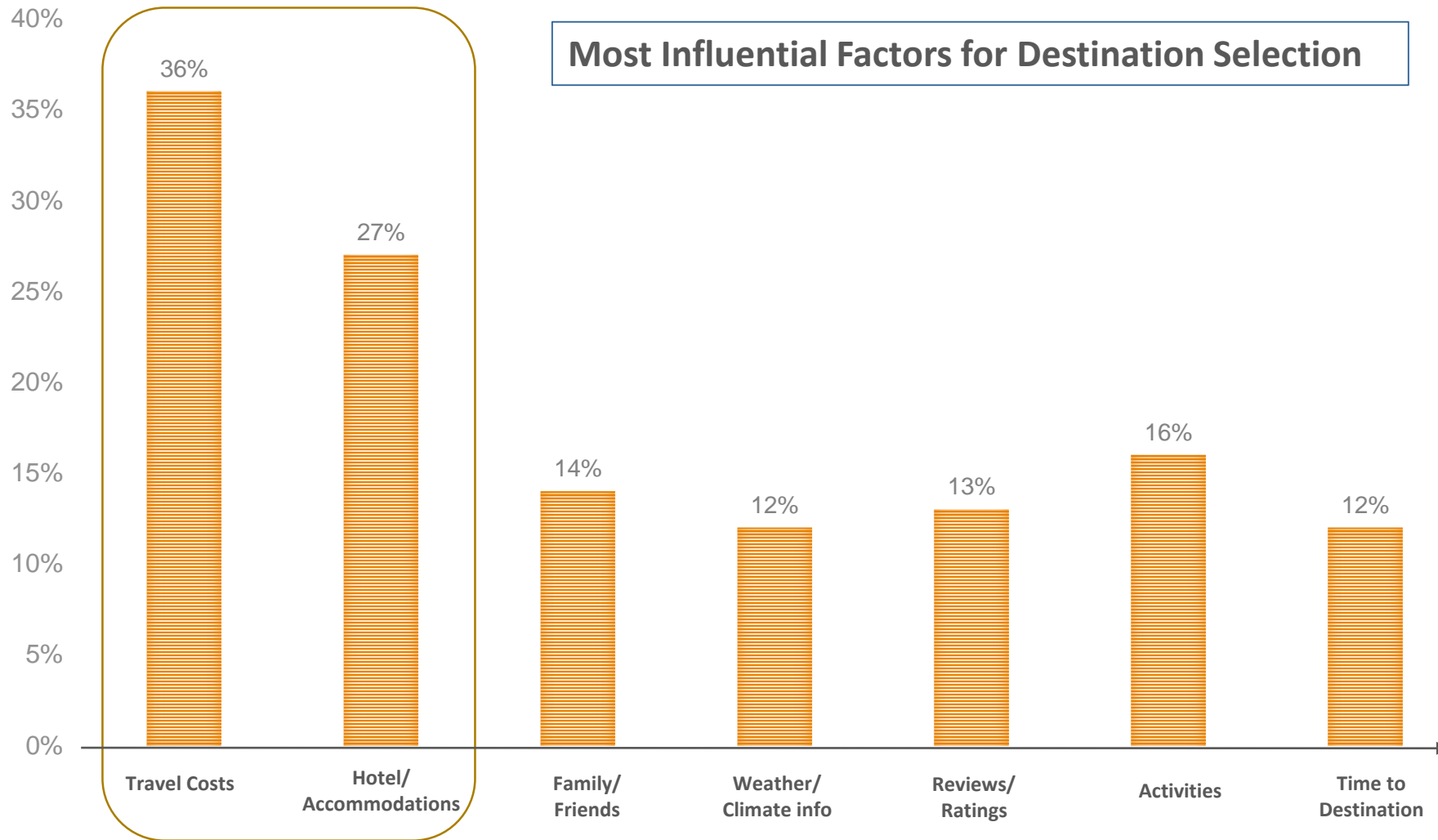


Travel consumers make 140 travel site visits on average prior to booking.

Use of DMO site is very limited at this stage – likely more utilized AFTER booking occurs.



Consumer Journey



The research phase is heavily focused on cost.

Data source: comScore 2016. WHAT INFORMATION WAS MOST CRITICAL IN HELPING YOU DECIDE ON YOUR DESTINATION? Among Total U.S. Online Travel Bookers (n=805)



Consumer Journey

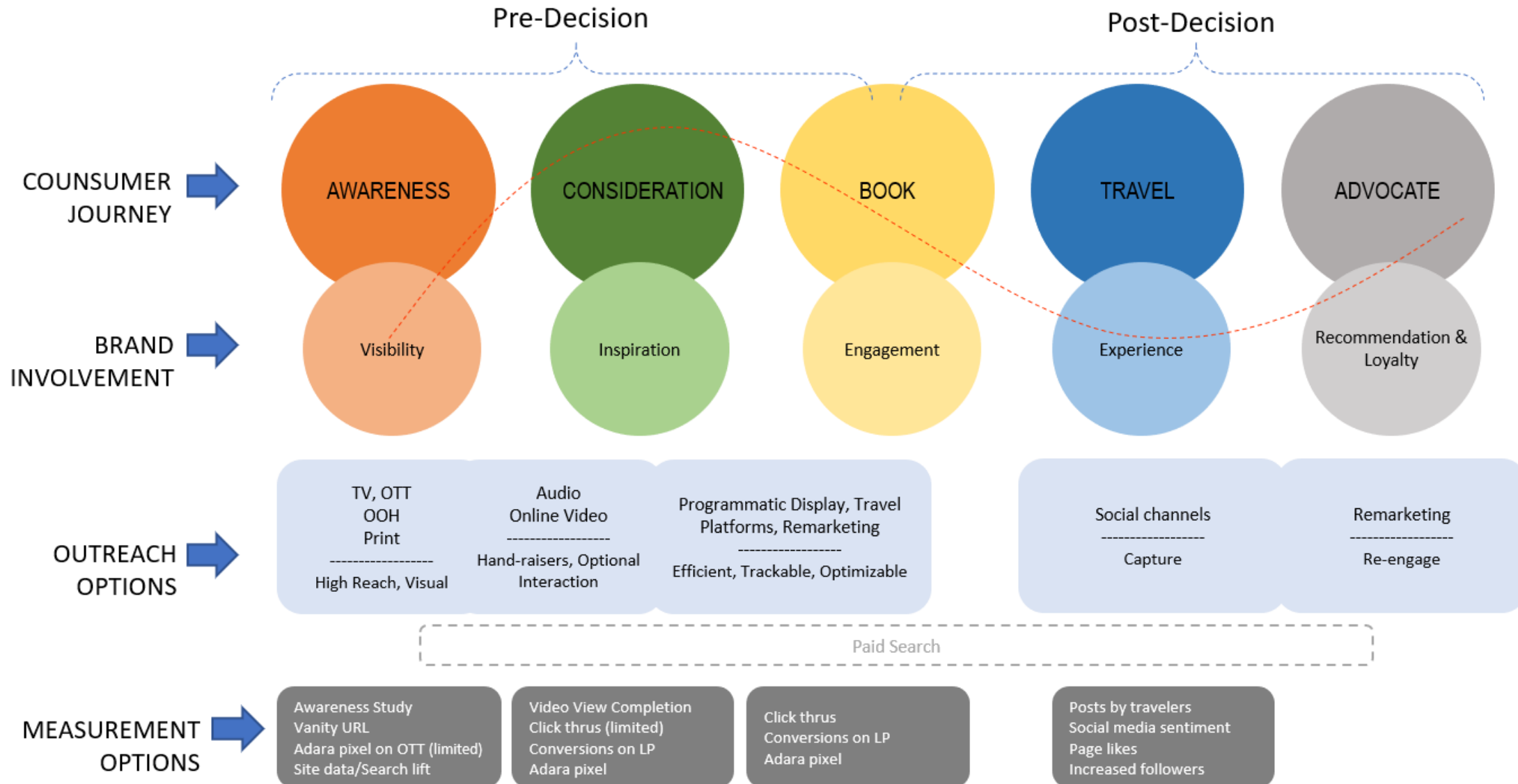
Highlights:

- Online searching/research starts an average of 2-4 weeks before trip (Sojern SS18)
- Consideration starts 3-6 months or more prior (MMS 2017)
- 35% of travelers start the research/planning stage with one destination option in mind – we need to impress them prior to this
- The traveler visits many sites prior to booking – and typically NOT the DMO site. Decision is likely already made once DMO site is consulted
- Paid media will have the most effect in the Awareness and Consideration phase for a state OTD. Once a state enters the consideration set, the research shifts to specific accommodations and activities



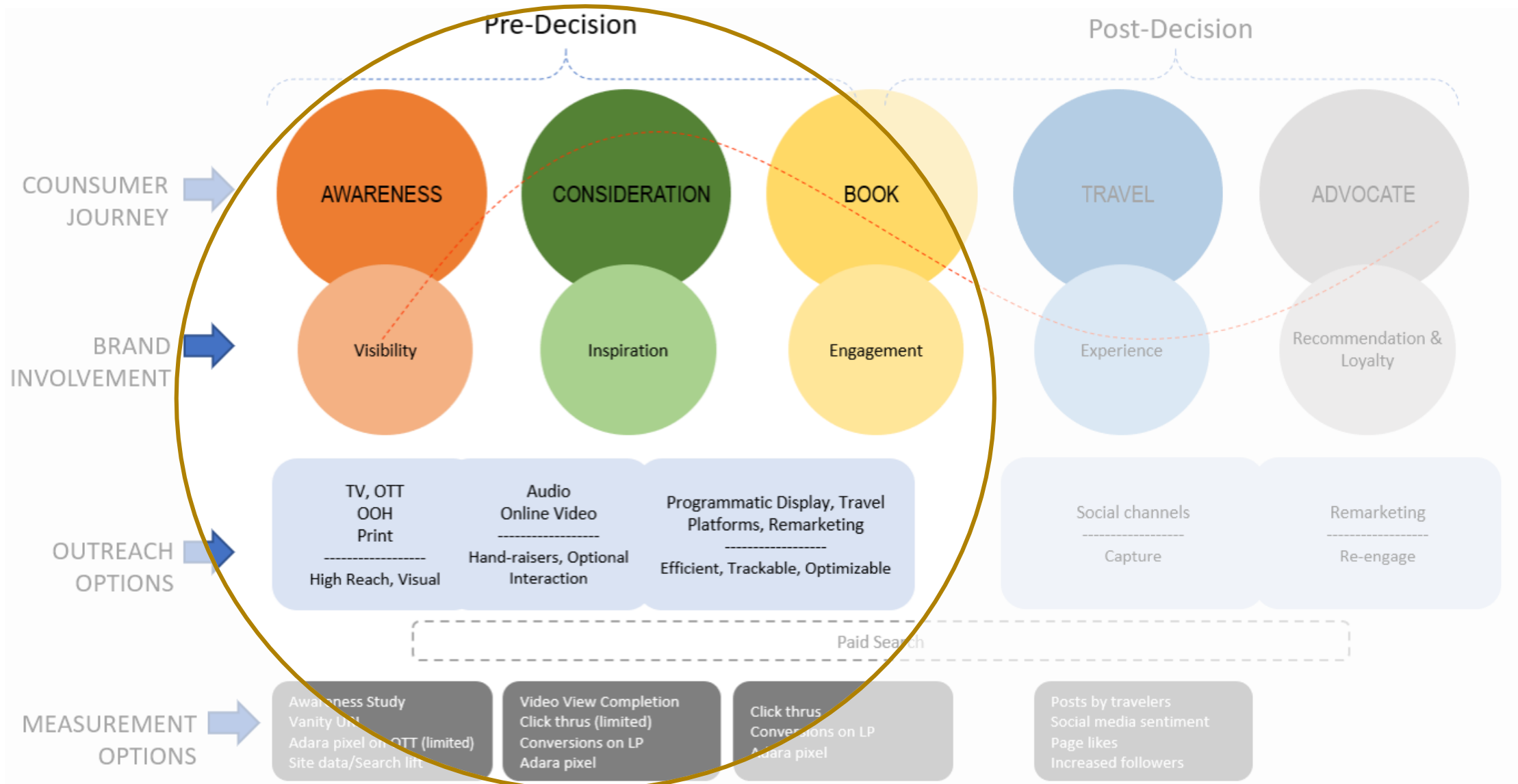
Consumer Journey

Process is not linear as consumers research and share ideas and information throughout the journey.



Consumer Journey

Paid Media will focus on the 'pre-decision' period.



Market Tiers

Considerations for Budget Allocations



Begin with same consideration set as in 2018 campaign. Reevaluate based on available performance data to make adjustments.



Following the north to south travel patterns, driving distance from DMA to Maryland. Consider Southwest airlines flight options.



Look at the efficiency of the market in comparison to other origin markets. Can we purchase the benchmark or higher TRPS, weeks, needed to be effective?



What exposure to advertising does market currently receive? How much awareness exists in the market?



Market Tiers

Market Consideration List



Baltimore



Washington D.C.



Philadelphia



Harrisburg



Pittsburgh



New York



Cincinnati
































Columbus



Cleveland



Market Tiers

	PITTSBURGH	HARRISBURG	NEW YORK	BALTIMORE	PHILADELPHIA	D.C.	CLEVELAND	COLUMBUS	CINCINNATI
Performance 								Did not perform as well as Cleveland in SS18	
Proximity 							Farthest drive but direct flight to BWI	Full day drive, bigger commitment	
Cost 			Very high TV cost		High TV cost	High TV cost			
Coverage Need 				Receive media coverage from Ocean City					



Market Tiers

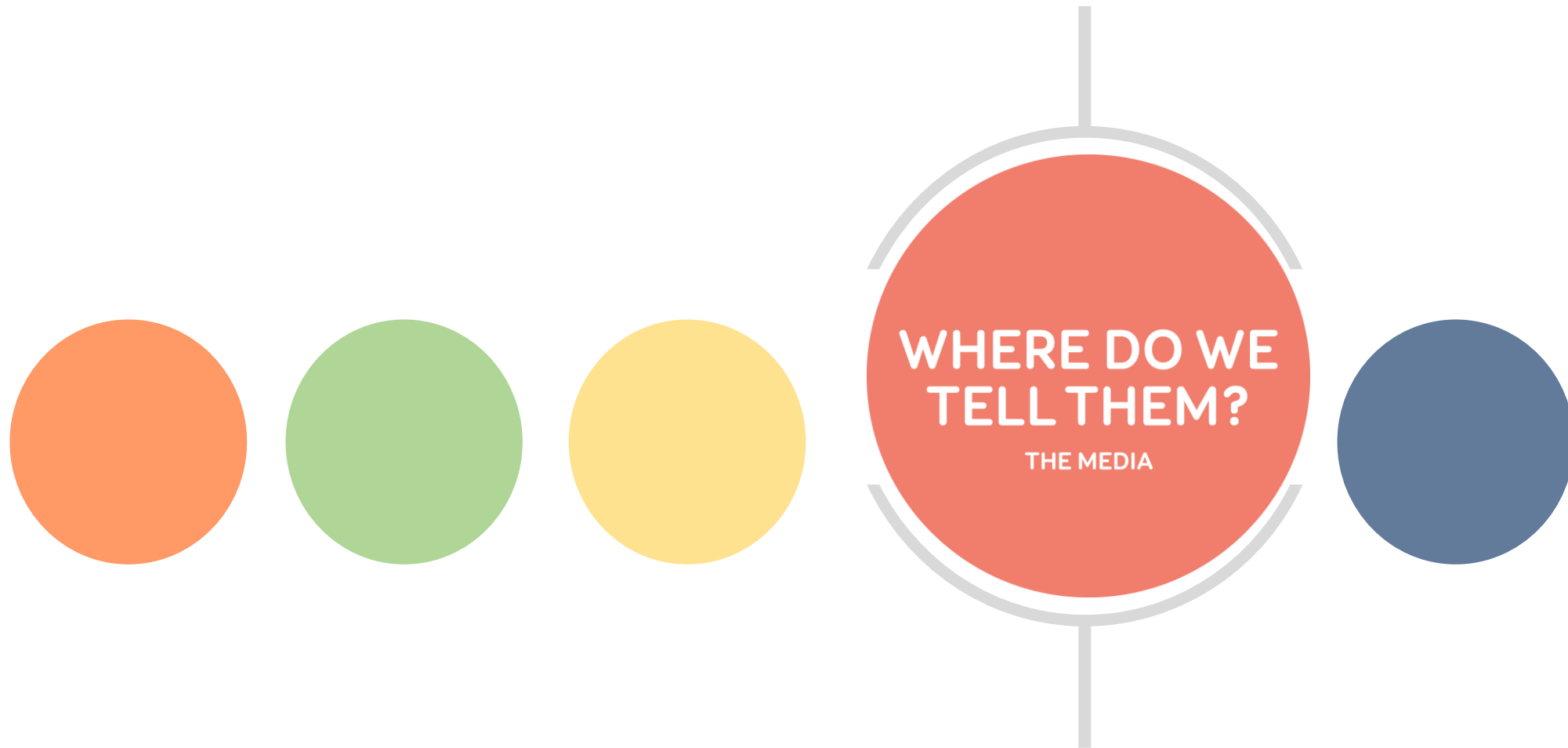
Maintain same market tier structure with shifts to accommodate performance and efficiencies.

TIER 1		TIER 1-A	TIER 2			TIER 3		
PITTSBURGH	HARRISBURG	NEW YORK	BALTIMORE	PHILADELPHIA	D.C.	COLUMBUS	CLEVELAND	CINCINNATI
Efficient results - low cost for high performance		New York performance has been strong, maintain exposure in market	Receive significant media coverage from Ocean City, less need for media expenditure. Utilize for African American tactics due to high population %.			Focus on Cleveland for TV exposure to limit cost. Run digital tactics in all markets.		





The Media



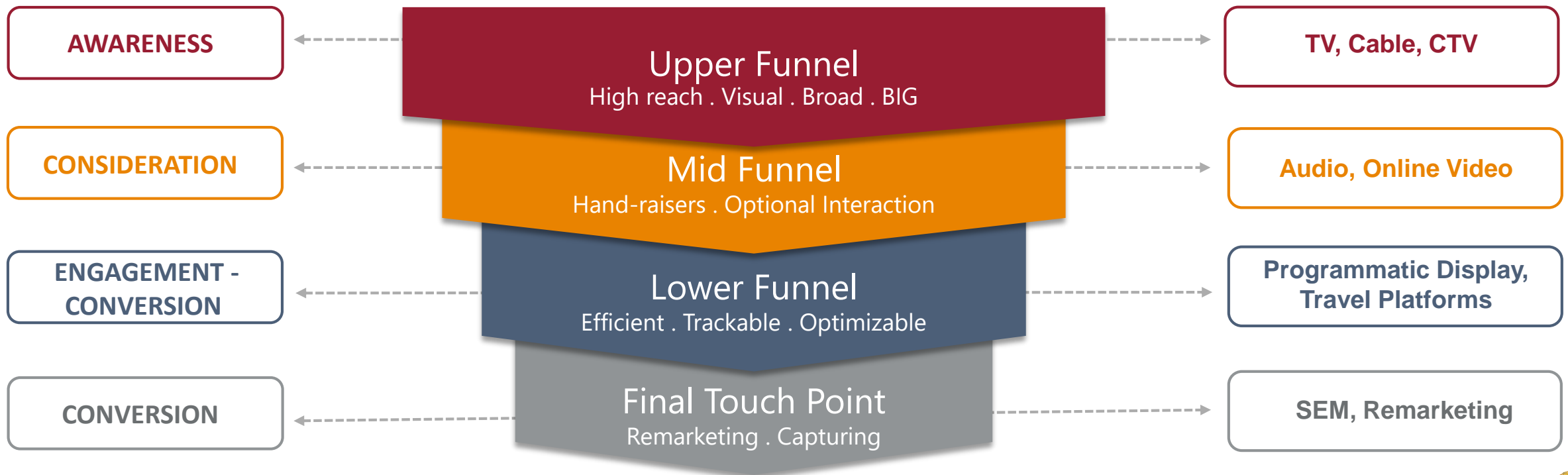
Media is the connection between the message and the consumer. It will change depending on who we are talking to, what we are asking them to do (CTA), and how we are tracking the connection (KPI).



Full Funnel Approach

Use a full funnel approach from broad awareness to conversion tactics in order to build the Maryland OTD brand while capturing interest and tracking ROI.

Efficient targeting within broader tactics will establish the brand in a 'big' environment while a balance of 'one-to-one' tactics will provide needed ROI. The combination will provide a sustainable model.



Channel Tactics - TV



Television will provide the large canvas for building awareness of the OTD brand. While it is a broad reach medium, it can be precisely targeted to gain efficiencies.

Live TV viewing increases with age of demo, as does weekly time spent with this medium. Buying to an **older demographic** increases efficiencies significantly.

	A 25-34	A 25-49	A 35-49	A 35-64	A 55+
HARRISBURG, PA	\$ 111.63	\$ 32.29	\$ 42.90	\$ 20.44	\$ 16.08
PITTSBURGH, PA	\$ 89.09	\$ 27.60	\$ 35.27	\$ 12.43	\$ 10.27
PHILADELPHIA, PA	\$ 97.76	\$ 49.46	\$ 44.58	\$ 15.43	\$ 14.72
NEW YORK, NY	\$ 132.88	\$ 61.41	\$ 57.66	\$ 19.79	\$ 21.23
WASHINGTON, DC	\$ 149.75	\$ 48.83	\$ 60.34	\$ 24.43	\$ 26.50
BALTIMORE, MD	\$ 93.49	\$ 42.14	\$ 62.58	\$ 16.22	\$ 21.35
CLEVELAND, OH	\$ 97.29	\$ 33.09	\$ 49.90	\$ 14.69	\$ 12.79
COLUMBUS, OH	\$ 64.09	\$ 27.10	\$ 34.00	\$ 12.86	\$ 14.15
CINCINNATI, OH	\$ 61.91	\$ 19.99	\$ 32.66	\$ 12.53	\$ 11.20

The 25-34 CPM is extremely high as this demo has the most limited viewership.

By increasing the target demo, and omitting the 25-34 segment, CPMs drop substantially.



Channel Tactics - TV

Buying to a 35-64 demo will still provide coverage of other demos

A 35-64	A 25-34	A 25-49	A 25-54	A 25-64	A 55+
50.2	10.8	32.0	31.3	41.8	70.5

A weekly schedule of 50 TRPs will still serve 10 TRPs to the 25-34 demo. The same buy would serve over 70 TRPs to a 55+ demo, which shows the efficiency of this medium with the older segment.



Schedule Parameters

- Early Morning and Early News/Fringe dayparts
- 50 TRPs/9 weeks/450 total
- Estimated reach/freq: 60%/7.5
- Utilize zoned cable where DMA cost is prohibitive (NYC)



Channel Tactics - CTV



Connected TV is specific to television viewing within the Over-the-Top platform
CTV offers more efficient reach of the 25-34 age segment and extends reach to cord cutters
CTV offers targeting demographically, geographically and behaviorally

- While the broadcast CPM for the 25-34 demo averages over \$100 for broadcast, it ranges from \$35-45 for CTV depending on targeting filters applied
- 182MM Connected TV users in US in 2018
 - 74% of US TV homes have at least one television connected to the internet
 - 29% of adults in US TV homes watch video via a connected TV device daily
- Non-skippable
- Target by:
 - Age
 - Geography (down to zip)
 - Interests (e.g. travel intender)
 - Retarget from landing page pixel
- Target long-form, full episode content on TV screens (vs. desktop/mobile/tablet) – NOT short form video
- Can track with Adara pixels

CTV Access



48.3%
SMART TV



37.3%
GAME CONSOLE



23.1%
ROKU



21.3%
AMAZON
FIRE TV



22%
GOOGLE
CHROMECAST



17.3%
BLU-RAY
PLAYER



12.7%
APPLE TV



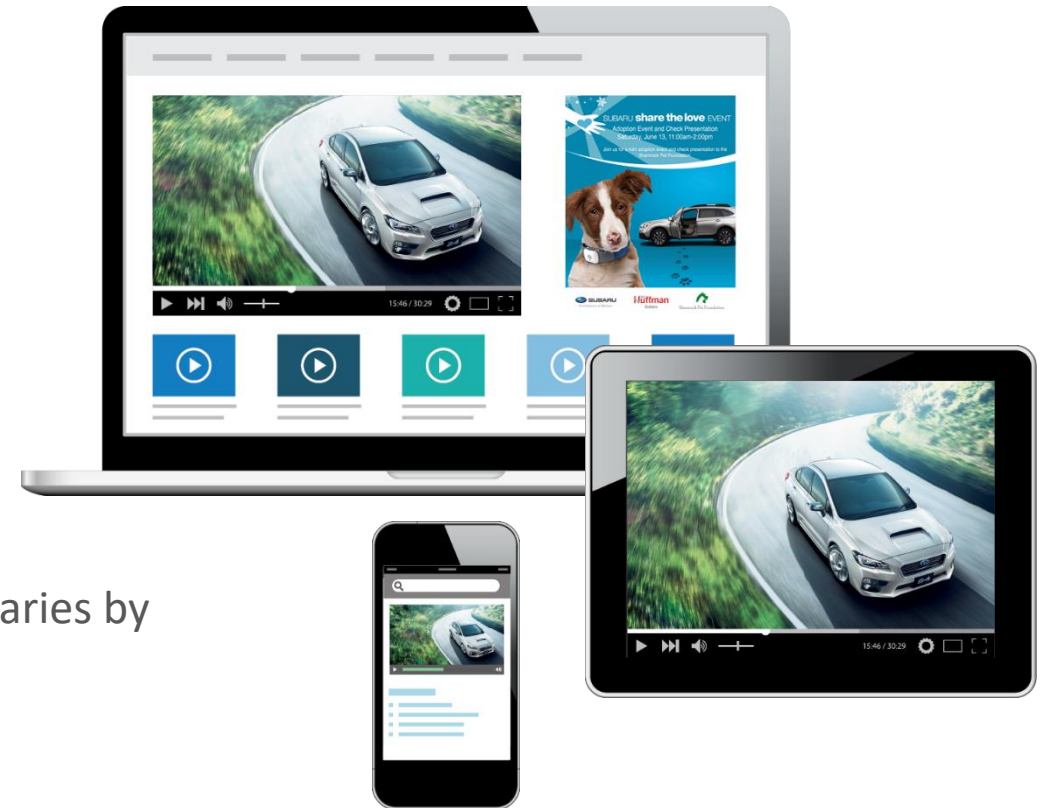
Channel Tactics – Online Video



OLV will extend the visual element of TV with the efficiency and targeting capability of digital.

Pre-roll Video

- All user-initiated
- Brand-safe inventory
- :15 or :30 formats
- Available across devices
- Layer in audience, site and geo-targeting
- Retarget from landing page pixel
- Mainly skippable to maintain user experience but varies by publisher, completion rates average 60-70%



Channel Tactics – Travel Platforms



Reach travel intenders within the booking path

Flight later than TV (Awareness) to affect Consideration when researching online

- Utilize display tactics only as video is more expensive and will be tested as a separate line item
- Utilize performance learning from 2018 to allocate budget
- Focus on platforms that deliver ads to the travel intender on various sites vs. on booking sites only
 - Focus on intersecting with consumer throughout their online activity when awareness and consideration can still be affected
 - Ads on travel sites only may show higher ROI, but may be capturing a booking that has already been earned
- Include only those platforms which accept Adara pixels in order to track ROI more comparatively



Channel Tactics – Travel Platforms

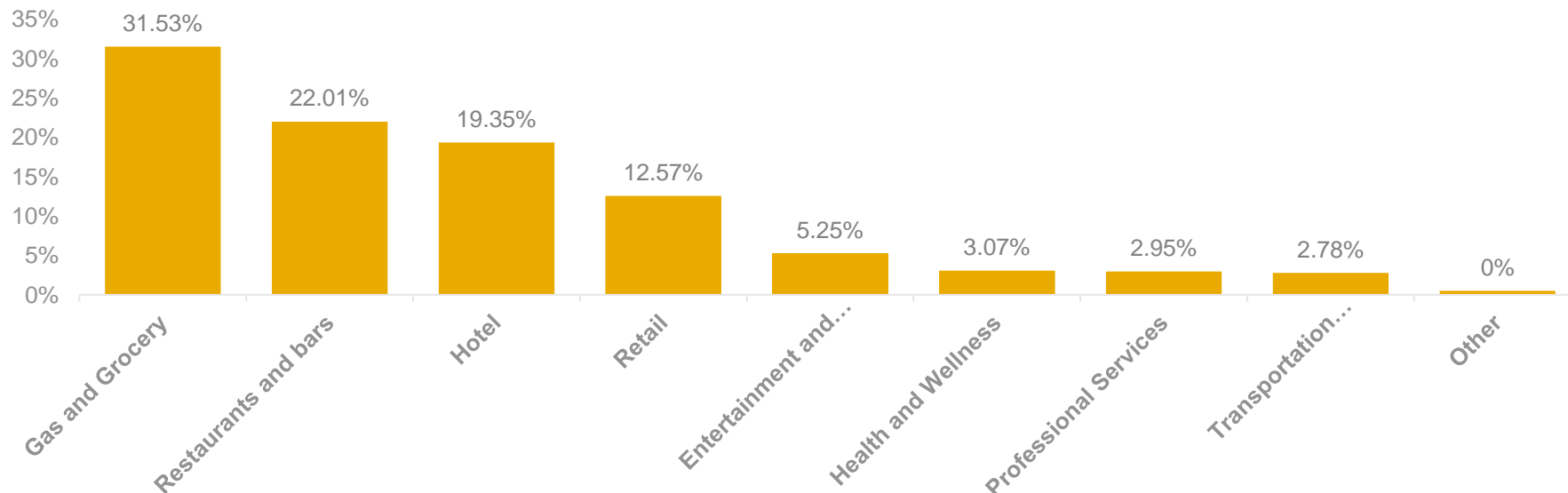


Conversant offers a **Net Economic Impact (NEI)** report for a minimum spend of \$140K over a calendar year. The report cannot be delivered until after the minimum is spent.

NEI Measurement will report back on total transactions, revenue, unique transactors, average spend per person and ROAS.

Reporting is all-touch attribution (de-duplicated) with a 90-day post-impression window.

Sample Revenue by Category Breakdown



Aggregate Transaction Results	
Transactions	XXX
Revenue	XXX
Unique Transactors	XXX
Average Spend per person	XXX
ROAS	XXX



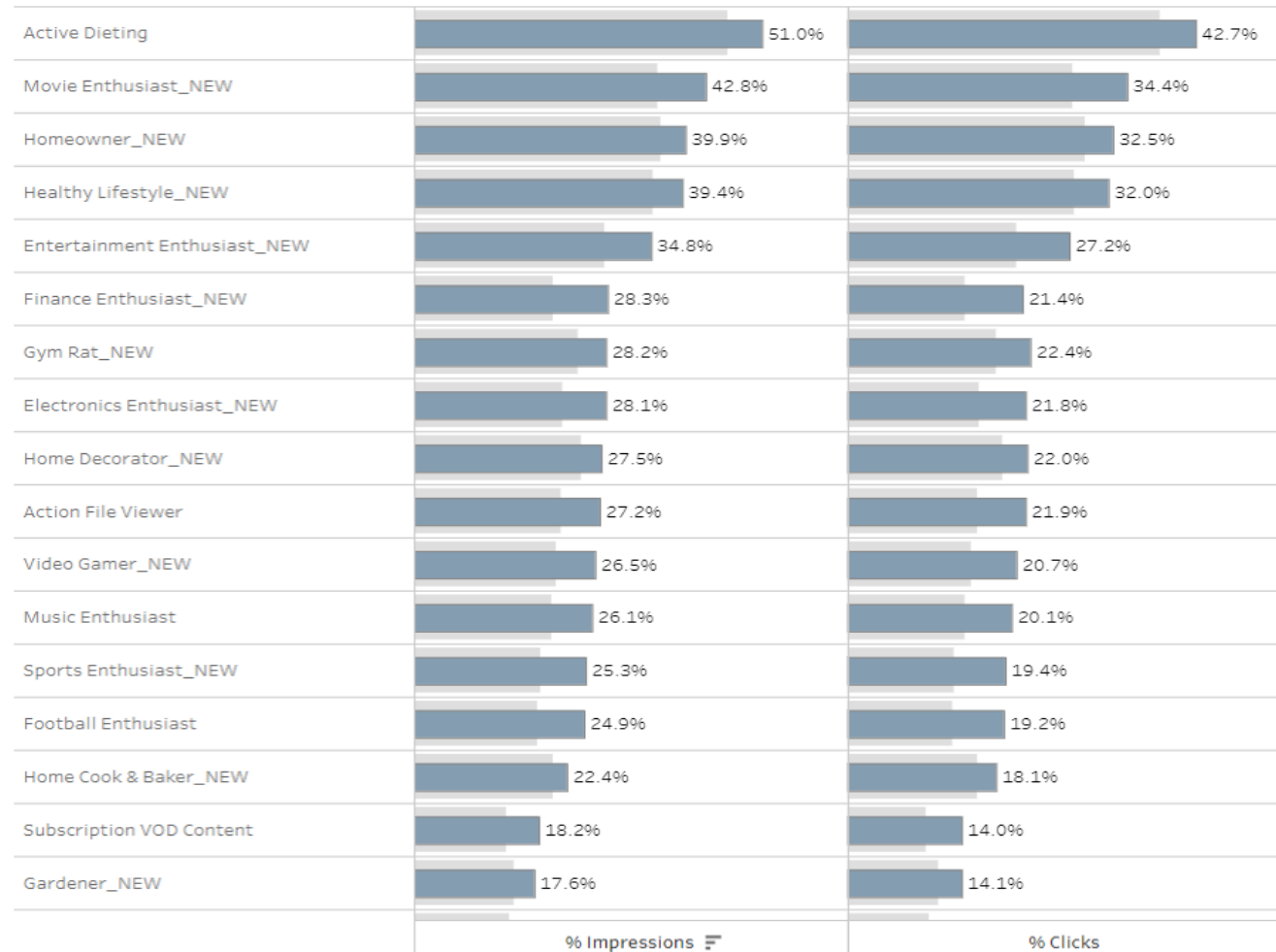
Channel Tactics – Travel Platforms



Reporting will provide classification of the responding audience. In addition to age, income, education, origin market, conversant is able to provide **Behavioral Attribute Insights**.

This additional layer may provide further insights into our ideal target segment.

Based off campaign targeting, what else do we know about our audience?



Channel Tactics – Programmatic Display



Efficient targeting of the travel intender within their booking path
Flight later than TV (Awareness) to affect Consideration/Booking
Compare Adara performance with Travel Platforms

- Automated, data-driven buying and optimizations
- Real time bidding vs. pre-bought impressions
- Nimble/real time optimizations based on KPI
- Utilize various targeting methods and tools to efficiently intersect with audience online
- Whitelist/blacklist site options
- Typically the most efficient tactics – compare performance to travel platforms



Targeting Options

Behavioral Targeting - Identify and serve ads to individuals who fit into the pillar audiences using third party data

Cross Device & Domain Retargeting - help to keep brand top of mind and ultimately drive to a lower funnel conversion

CRM data Matching + Look Alike Modeling - Target the exact people on first party lists and also create look alike audiences to target people with similar attributes

Contextual Targeting - serve ads next to relevant web content

PMP (Private Marketplace) - Guaranteed inventory on key, relevant websites like Travelchannel.com, HGTV.com, Time.com

PushSpring – App Download Targeting, targeting people based on the apps they download (e.g. Kayak, Hilton, American Airlines, Uber)

Native - Designed to blend into the surrounding content of a website



Channel Tactics - SEM



Capture engagement from the paid efforts, adding keywords specific to the campaign
Drive to relevant site content with a focus on Accommodations conversions for out-of-state visitors

	IN-STATE	OUT-OF-STATE
Goals:	E-Newsletter Sign Up View Travel Guide Online	Accommodations Search Travel Guide Mail Order View Travel Guide Online
Geography:	Maryland	Ohio New York New Jersey Pennsylvania Virginia West Virginia Delaware Washington, D.C.
Keyword Categories:	Brand Things to Do Headline Events Near Me Specific Events/Activity Terms General Event/Activity Terms	Brand Things to Do Headline Events Places to Stay

SEM
Campaign
Structure

Channel Tactics – African American

Media Coverage

The African American audience will continue to be reached within general audience media as well as targeted with specific tactics which can be measured and compared.

Current TV coverage

The most efficient coverage of the African American audience is typically within general audience media.

Programming such as early morning and evening news are viewed across the population and will skew toward a slightly more educated and higher income audience.

Programming that is specifically targeted to an African American audience can be expensive and younger skewing.

Using the Spring 2018 TV buy example we can see the coverage we will have of the African American audience.

Without having to alter the schedule programming, we achieve equal coverage (and above) of the AA target as the general target.

Market	A25-54 TRPs	African American TRPs
Baltimore	208.4	220.7
DC	200.9	299.9
Philadelphia	215.4	219.7
Columbus	526.8	642.6



Channel Tactics – African American

Dedicated Coverage

Test in markets with the highest African American population percentage (DMA) to increase targeting options within a limited budget – Baltimore, DC, Philadelphia.



Programmatic Display

Utilize the same targeting options against the travel intender with the added filter of the African American audience.

Track with Adara pixels in order to compare ROI with general programmatic display.



Pandora

Layering an audio message will augment digital response.

Pandora is also able to add the African American audience to both demo and geo filters.



Terrestrial Radio

Terrestrial radio is broadcast (vs. one-to-one delivery like digital) and provides messaging within a community setting. Formats such as Urban and Urban A/C will be included based on their ratings strength in each market. Sponsorships will be utilized to extend name exposure.

Market	% of Population
Baltimore	28%
DC	25%
Philadelphia	20%
New York	19%
Cleveland	15%
Columbus	13%
Cincinnati	12%
Pittsburgh	8%
Harrisburg	7%



Channel Tactics – African American



Terrestrial Radio

- 4-week schedule – align with TV weeks
- 1-2 top ranked Urban stations per market

Baltimore: (Radio One)

WERQ-FM/92.3 – Urban Contemporary

WWIN-FM/95.9 – Urban Adult Contemporary

DC: (Radio One)

WKYS-FM/93.9 – Urban Contemporary

WMMJ-FM/102.3 – Urban Adult Contemporary

Philadelphia: (iHeart)

WDAS-FM/105.3 – Urban Adult Contemporary

WUSL-FM/98.9 – Urban Contemporary

- :30 spot schedule incorporating :05/:10 News/Traffic/Weather sponsorships
- Value add sponsorships from each station such as:

Winning Weekend Ticket Giveaway – OTD receives on-air promos as well as Facebook and Twitter mentions



Channel Tactics – African American

Budget

In order to show a budget spend level against the African American audience (at minimum) we can assign dollars based on tactic coverage.

In the case of **Pandora, Programmatic display, and Terrestrial Radio** 100% of the budget is assigned to the AA audience.

For **TV/Cable**, we can assign a percentage of the total budget equal to the AA % of population b/c we know the general schedule will equally cover the AA audience (per spring buy example).

For example:

Philadelphia	TRPs	IMPs	Pop	TV budget
General	215	6,364,223	2,954,607	\$ 98,918
African Am	219	1,267,417	576,885	\$ 16,700
%		20%	20%	20%

Using the 20% coverage for this market, we can assign a dollar allocation to the AA audience

Connected TV coverage of the African American audience ranges from 12-17% depending on device/vendor. Using the minimum coverage of 12% for all markets, we can show allocated spend.



Channel Tactics – African American

Budget Allocation

Considering only these tactics we will have achieved a budget allocation of over \$285,000 or **20% of the total budget**.

When considering coverage of the remaining digital tactics, including the travel platforms, the total will exceed this amount.

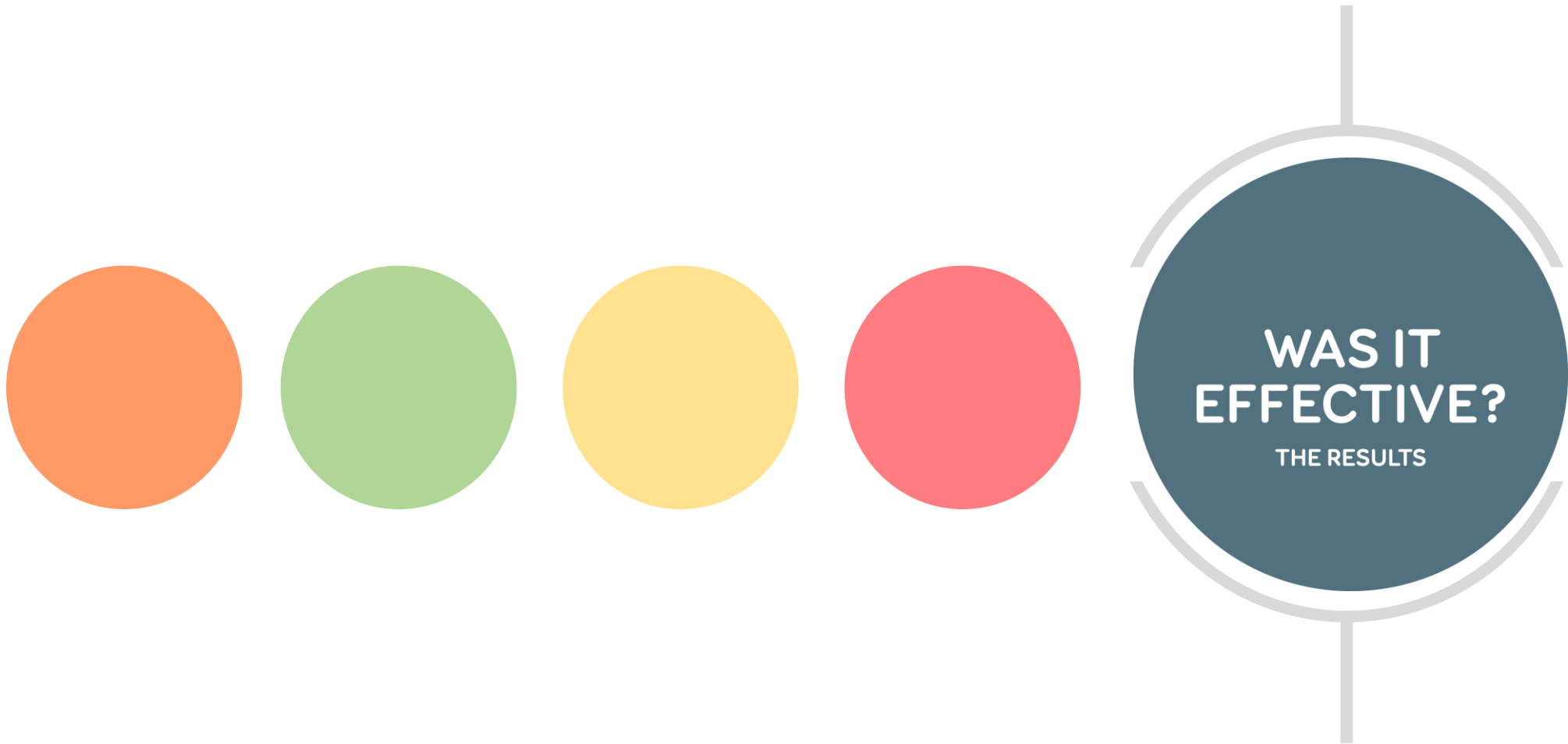
	TV/Cable	CTV	Pandora	Radio	Display	Total
Philly	\$19,700		X	X	X	
DC	\$56,095		X	X	X	
Baltimore	\$11,853		X	X	X	
Cleveland	\$11,542	X				
Pittsburgh	\$ 4,854	X				
Harrisburg	\$ 3,842	X				
New York	\$28,215	X				
	\$136,101	\$29,400	\$25,000	\$85,000	\$10,000	\$285,501





The Results

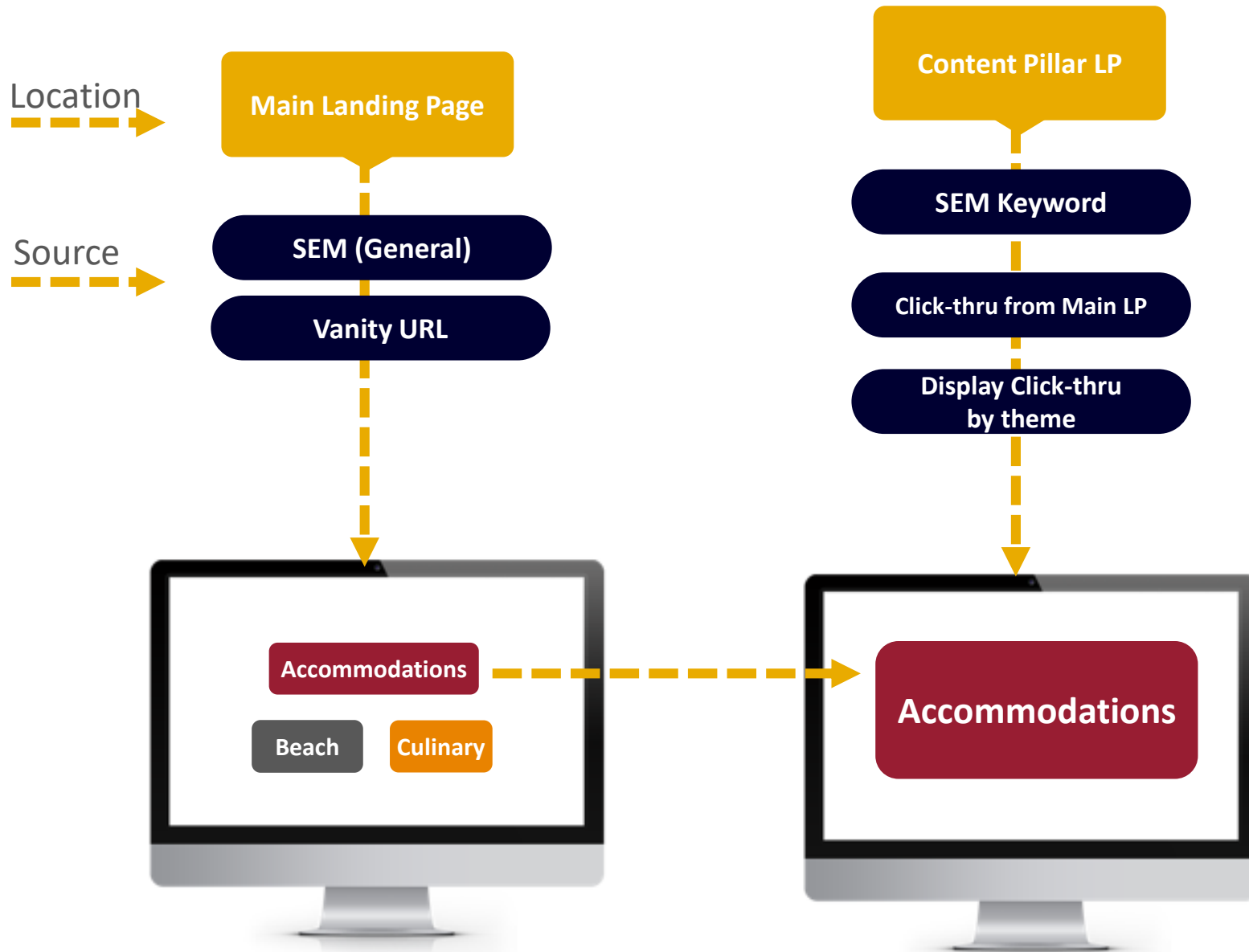




KPIs and metrics are established early in the campaign process to guide optimization. With these, we know long before a campaign is over how successful it will be.



Metrics – Direct to KPI



Sample click-path

The CTA for all advertising will drive to the campaign landing page which will offer options for further exploration and research.

Clicks on the landing page are considered conversions and can be optimized to and retargeted from.

These are considered proxy actions for the primary goal of a hotel booking.





The Budget

Budget Status

The media budget for the 2019 Spring/Summer Campaign was determined by removing all currently allocated funds from the total budget.

The Harriet Tubman budget of \$50K has been allocated to the African American target within the Spring/Summer campaign.

2019 Campaign Media Budget: **\$1,379,844**

	FY19	FY18
Medium	Media Budget	Media Budget
CAMPAIGN		
TELEVISION		
Spring		\$ 872,886
Fall	\$ 180,000	\$ 299,012
WQED Sponsorship	\$ 1,500	
Total	\$ 181,500	\$ 1,171,898
RADIO		
MD Minute - 12 mo	\$ 100,683	\$ 98,474
WYPR - 6 mo (6/25-12/30)	\$ 12,330	\$ 24,660
Total	\$ 113,013	\$ 123,134
DIGITAL		
ADARA Summer Initiative		\$ 25,000
Harriet Tubman	\$ 50,000	\$ 100,000
Savor Maryland - Spirits Month	\$ 15,500	\$ 50,000
Savor Maryland - Restaurant Wks and Jan-Mar Social	\$ 12,500	
SoulofAmerica.com		\$ 3,600
TripAdvisor Destination Package		\$ 9,464
Travel Guides	\$ 7,762	\$ -
Spring Digital		\$ 533,750
Summer of Music	\$ 50,000	\$ 57,500
Fall Digital	\$ 120,000	
Home for the Holidays	\$ 20,000	
DMO Co-op	\$ 46,000	
Adara IMPACT (\$33K commitment; Addtl \$16.5K billed Jul 2019)	\$ 16,500	
Total	\$ 338,262	\$ 779,314
PRINT		
USA Today - Black History Month		\$ 14,500
DMO Co-op	\$ 94,000	\$ 140,600
AAA - Jul/Aug 2018	\$ 8,000	
AAA - Sep/Oct 2018	\$ 10,500	\$ 10,500
AAA - March/April 2018		\$ 14,700
Brand USA Global Inspiration	\$ 13,000	
Brand USA Canada	\$ 16,800	\$ 16,800
Sip & Savor Magazine - Fall FY19, Spring FY20	\$ 3,100	\$ 3,100
Sip & Savor Magazine - Nov	\$ 2,495	
SouthWest - Mar	\$ 15,000	\$ 30,500
Trade pub set aside (\$14,154 approved)	\$ 15,000	\$ 15,000
MTAM Guide to MD boating services (6-pg advertorial)	\$ 9,000	\$ 8,000
Garden & Gun - Aug/Sep	\$ 15,000	\$ 17,000
Trail Guide		\$ 5,400
Marinalife	\$ 1,600	
Canadian Traveller	\$ 3,961	
Southern Living - Sep	\$ 4,165	
Total	\$ 211,621	\$ 276,100
SEARCH		
Search Annual Campaign	\$ 225,000	\$ 225,000
Total	\$ 225,000	\$ 225,000
OOH		
Orioles Behind Home Plate - Yankees, Blue Jays		\$ 17,500
Total	\$ -	\$ 17,500
TOTAL allocation :	\$ 1,069,396	\$ 2,592,946
Total 2019 Budget:	\$ 2,399,240	
FY '19 Budget Remaining	\$ 1,329,844	





Flowchart



Key Takeaways & Next Steps

Key Takeaways

- Focus efforts early in consumer journey to make the greatest impact.
- Utilize full-funnel tactics to build brand and drive ROI.
- Utilize Adara Impact metrics as a relevant comparison of vendor performance.

Next Steps

Deliverable	Due Date
OTD approve media plan	Feb 25
Negotiate and place media	Feb 27 start
Broadcast and CTV media launches	w/o April 8
Digital media launches	April 29
Provide performance reports	SEM – monthly Campaign – midway status, final wrap report



Appendix



Channel Tactics – Travel Platforms

Company	Product	Tactics	Unit Pricing	Adara Pixels	Targeting	Reporting	Attribution	Minimum spend	Past use/performance
Adara	Run digital ads on partner sites to intersect with user displaying travel behavior	Display Video Retargeting	CPM \$7 \$18 \$5	YES	Primary target people in travel planning process – layer on Age, Geo, Family and Adventure seekers	ROAS Booking Revenue CTR CPB Origin markets	Booking measurement through 190+ travel data partners (hotel groups, airlines, car rental)	\$5K/month \$1K/line item	SS18 ROI of \$26:1 (flight and hotel)
Sojern	Run digital ads on partner sites to intersect with user displaying travel behavior	Display Native* Video* <i>*recommended for \$100K level only</i>	CPM \$6 \$7.50 \$16	YES	Primary target people in travel planning process – layer on Age, Geo as secondary	ROAS Searches Bookings Revenue Demo CTR Creative	Booking measurement through 80+ travel data partners (hotel groups, airlines, car rental)	\$30-50K/month	SS18 ROI of \$94:1 (flight and hotel)
Conversant	Run digital ads on partner sites to intersect with user displaying travel behavior	Display Video	CPM \$7 \$23	YES	Intent and transactional travel behavior across 200MM adults via sister company Epsilon	<i>*Net Economic Impact (NEI) reporting requires \$150K spend</i> Visitor Volume Visitor Revenue ROAS Category spend (hotel, transportation, dining, retail, entertainment)	Directly match back individuals messaged during campaign to correlating in-market spend (any-touch method) through partnerships w/in credit card and retail industry.	\$150K over calendar year for NEI	New product
Trip Advisor	Trip Advisor – ads on booking site TA Everywhere – retargeting audiences on other sites who've expressed interest in MD on TA site in last 30 days	Display Display Video	CPM \$24 \$8 \$22	YES	On-site: Demo, geo, search location Off-site: retarget primary audience	ROAS Hotel Booking Room nights CTR	Booking data on Trip Advisor and 3 rd party booking partners	\$15K/campaign including \$10K min on TA Everywhere)	SS18 ROI of \$116:1 (hotel ONLY)



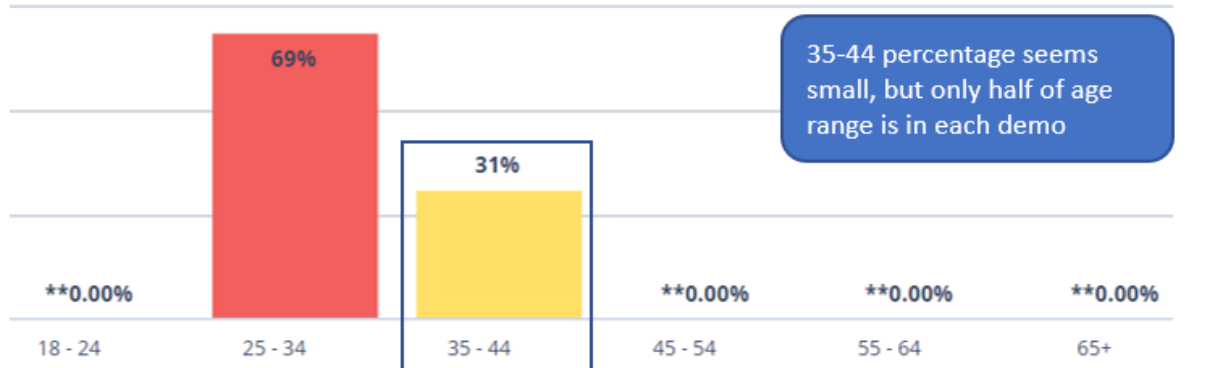
Channel Tactics – Travel Platforms

Company	Product	Tactics	Unit Pricing	Adara Pixels	Targeting	Reporting	Attribution	Minimum spend	Past use/ performance
Travel Spike	Run digital ads on partner sites to intersect with user displaying travel behavior	Premium Display Newsletter/email Video	\$8 CPM \$.75 CPC \$.11 CPV	YES	Primary target people in travel planning process – layer on Age, Geo as secondary	CTR Conversions Video completion rate	n/a – no booking data	\$20K/campaign	Used for SS18 – no booking data/ROI reported
Expedia	Ads on booking sites	Display – Rt pos Display ROS Native Marquee	CPM \$18 \$7 \$34	NO	On site: Travel Geo Trip Details Travel intent & booking data	ROAS Bookings Room nights Booking window Origin markets Hotel ADR	Booking data on Expedia sites	\$10K/campaign	n/a
Travelzoo	Sponsored stories on site promoted through email, social media and site placements.	Email, social, web	CPM \$9	YES	On site: Travel audience Geo Additional social targeting	Reach Time on story Scroll rate CPV CTR	n/a – no booking data	\$50K/campaign	n/a
Priceline	Ads on booking site	Native, email, display	CPM \$17	NO	Geo Demo	ROAS Bookings/Revenue CTR	Booking data on Priceline	\$5K/month	n/a
Programmatic	Behaviorally target travel intenders via bidding system	Display Video Retargeting	CPM \$6 \$22 \$6	YES	Travel behavior Demo Geo	CTR Conversions Video Completion Rate (all Adara Impact data)	Via Adara Impact	n/a	n/a for OTD SS18

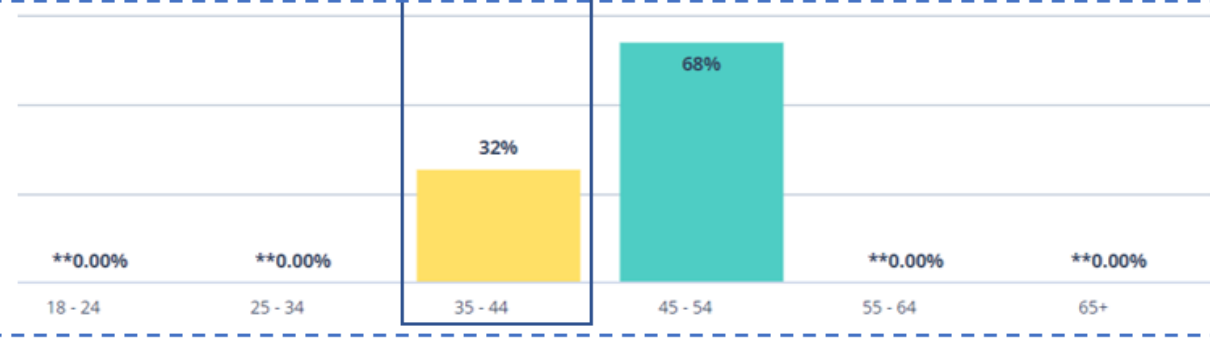


Demographic Profile (Age/Education)

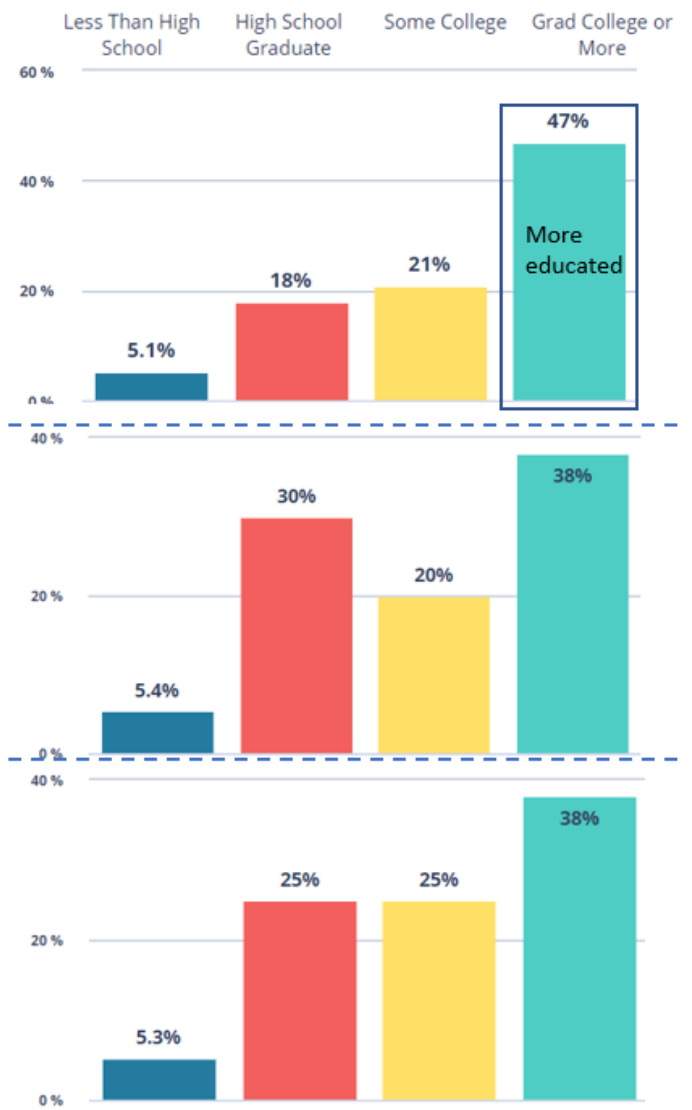
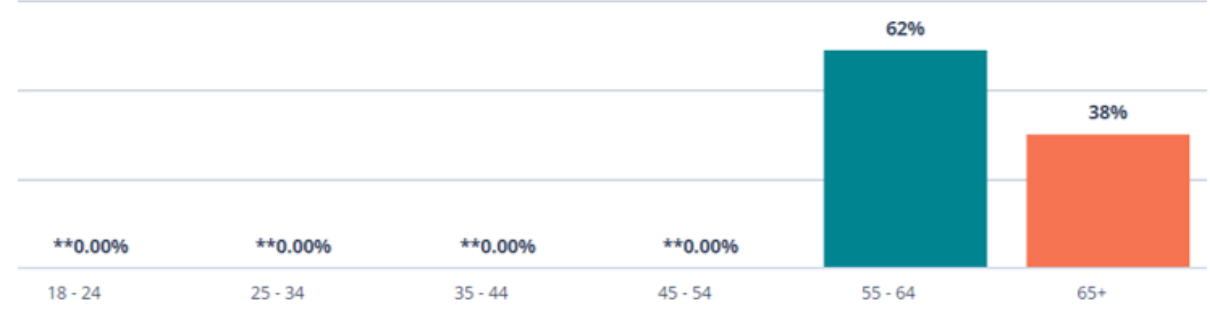
A25-39



A40-54

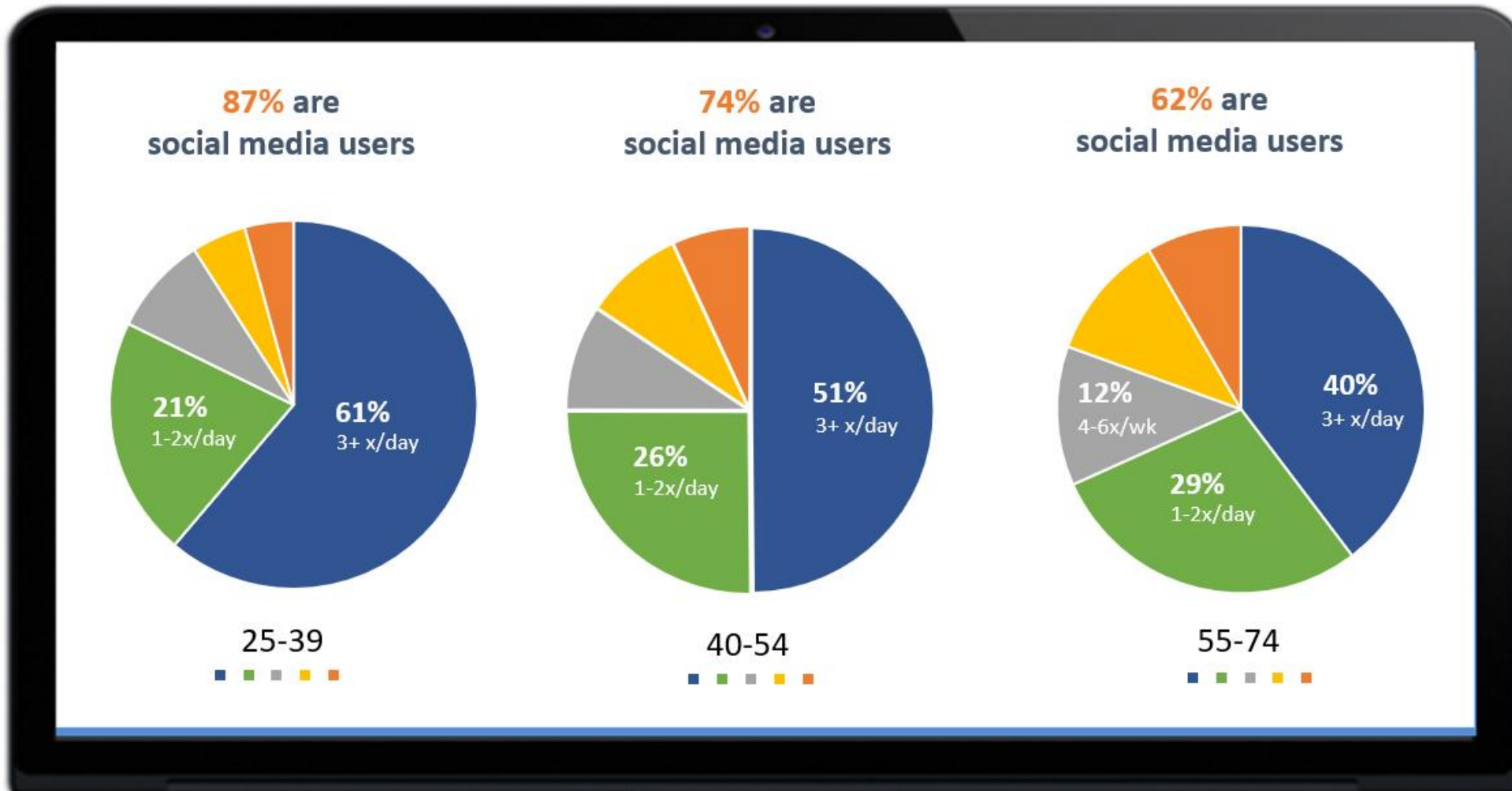


A55-74

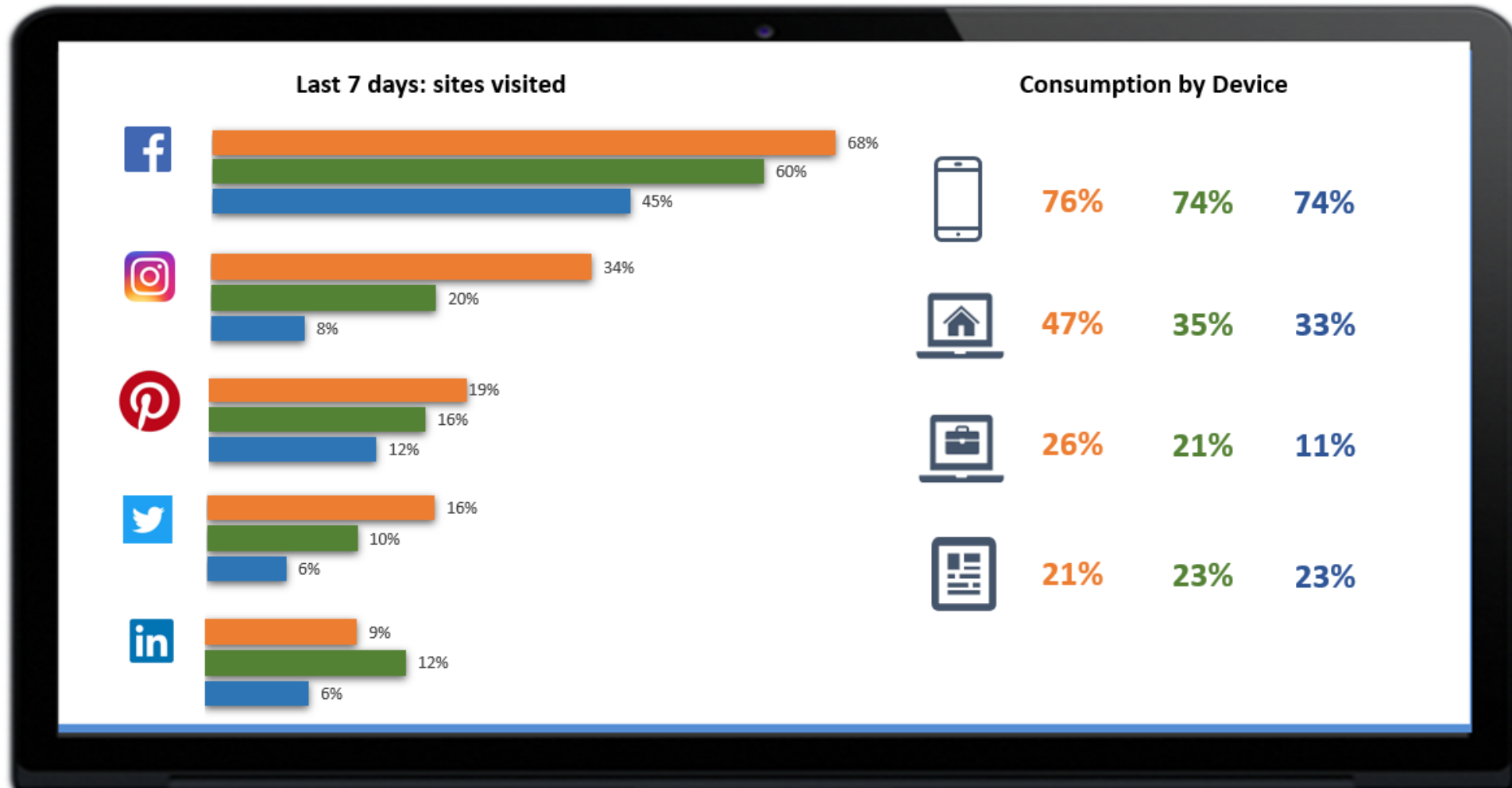


Social Media Activity

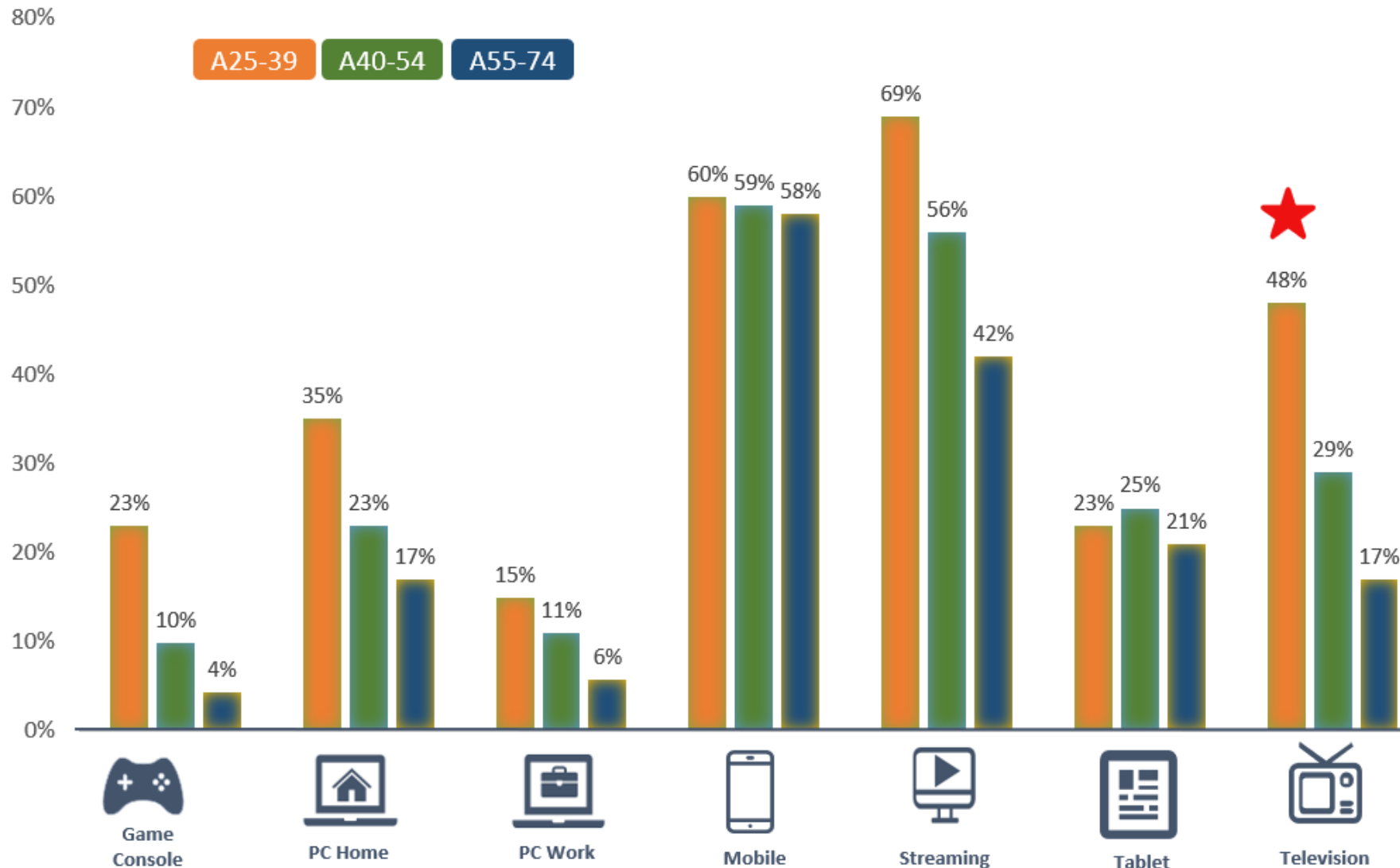
The younger demo offers a larger segment of social media users as well as daily usage.



Social Media Activity



Downloaded/Streamed Video Platform



Streaming Media Devices:

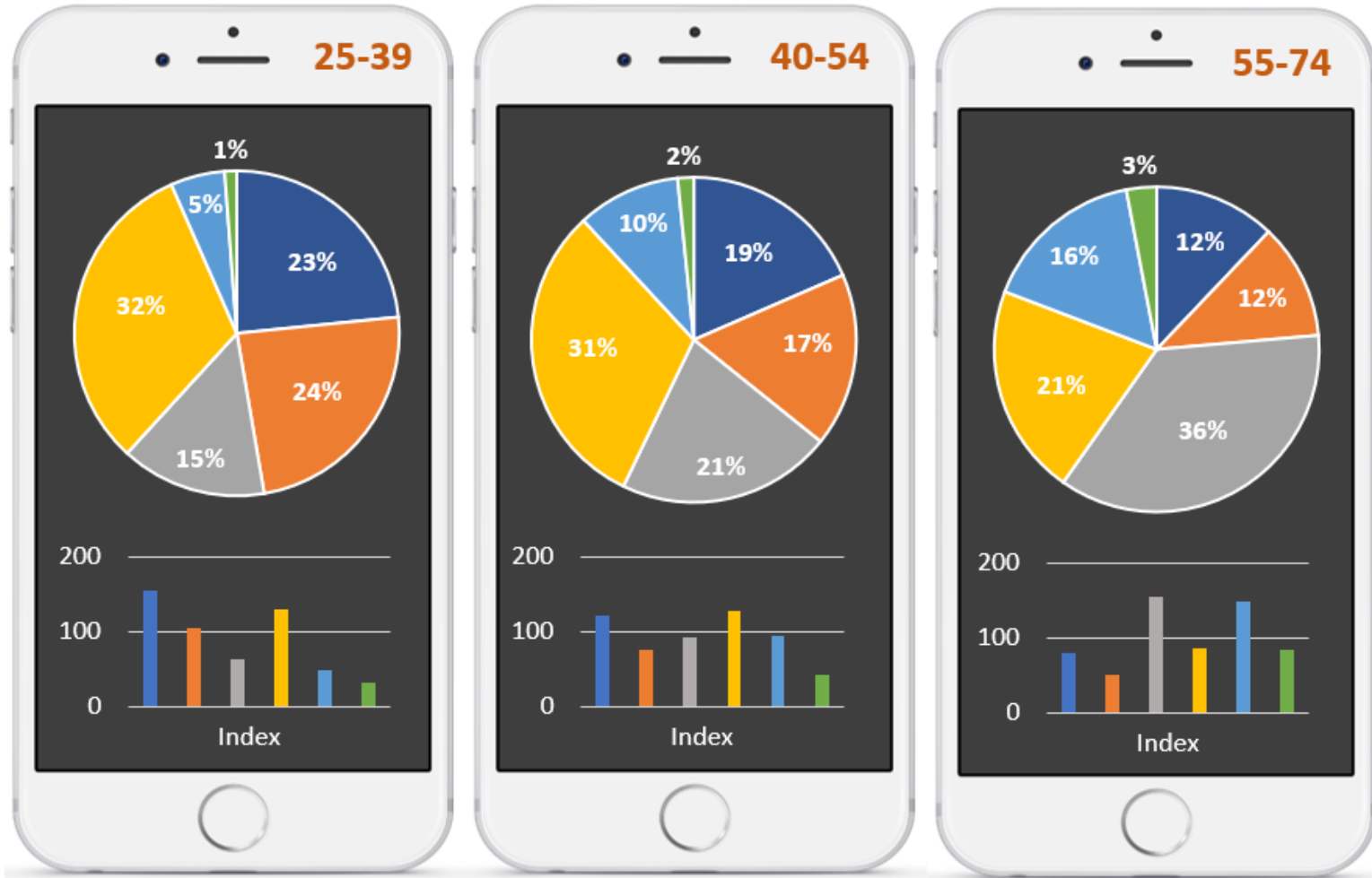
- Amazon Fire TV
- Apple TV
- Cable/Satellite box
- DVD/Blu-Ray Player
- Google Chromecast
- Roku
- TiVo
- Game console

Television

- Smart TV



Mobile World Segmentation

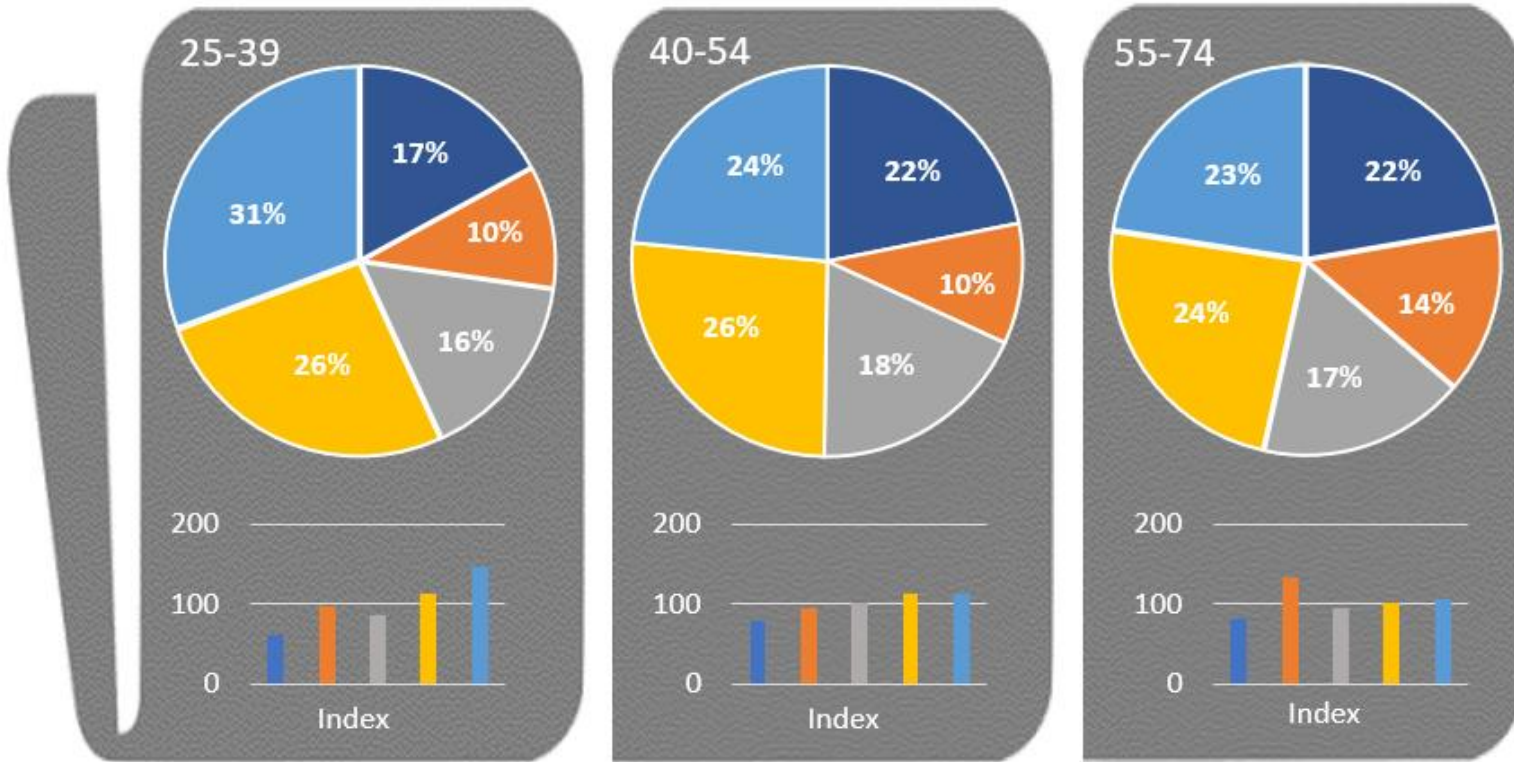


- MOBILE PROFESSIONALS**
Multiple feature users; cell phones help them keep up with their professional life in addition to their personal life; the cell phone has become their all-in-one device for communication and information needs
- MOBIRATI**
Represents the mobile generation; can't imagine life without cell phones; cell phones are part of their everyday lives
- BASIC PLANNERS**
Not into cell phones or the world of technology; use their cell phone for the basics; cell phone is just another communication device
- SOCIAL CONNECTORS**
Communication is central in their lives; cell phones allow them to keep up to date with friends and social events and serve as a bridge to their social world
- PROGRAMMATIC ADOPTERS**
Still learning there are other things to do with your phone beyond making calls; cell phones are becoming more a part of their everyday lives but still more functional than entertaining
- DO NOT OWN CELL PHONE**

The younger demos use their phone for social connection as well as work functions, while the older demo is much more basic in their use and reliance on the device.



Economic Outlook Segmentation



- FACING CHALLENGES**
 Facing challenges and the realities of the current economic situation; won't be purchasing big ticket or household items due to poor consumer confidence; their financial situations are worse than they were 12 months ago; they are not hopeful about their personal financial futures or that of the U.S. economy.
- FINANCIAL NESTERS**
 Trying to maintain lifestyle with a "business as usual" outlook but haven't lost sight of the changes taking place in the U.S. economy; do not expect the economy of their personal financial situation to improve any time soon, but continue to make purchases.
- ECONOMICALLY INDIFFERENT**
 Out of the mainstream; indifferent to the economic downturn; don't have a sense that the economy is slowing down or getting better; modest financial situation is not a result of the current economy.
- FISCALLY FIT**
 More flexible and adaptive to changes in the market; optimistic, feel financially secure and well positioned during the current downturn; keep spending under control with few big- or even medium- ticket items planned in the near future.
- CONFIDENT SPENDERS**
 Largely untouched by the current economy and continue their regular spending or even increase their spend; confident about their current economic condition, financially secure and even willing to take investment risks.

Despite similar household incomes, the younger demo has a higher portion of Confident Spenders. Their life stage allows them to be less concerned with future financial issues.



Attitudes (General)

Response = AGREE A LOT

	A25-39			A40-54			A55-74		
	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index
I ENJOY SPENDING TIME WITH MY FAMILY	64.5%	12.0%	↑ 103	65.9%	11.0%	↑ 105	69.0%	12.4%	↑ 110
IT IS IMPORTANT TO CONTINUE LEARNING NEW THINGS THROUGHOUT YOUR LIFE	60.8%	12.4%	↑ 107	59.0%	10.9%	↑ 104	59.0%	11.7%	↑ 104
FAMILY LIFE IS THE MOST IMPORTANT THING TO ME	46.3%	10.9%	↓ 94	53.7%	11.5%	↑ 109	53.6%	12.3%	↑ 109
IT IS IMPORTANT TO BE WELL-INFORMED ABOUT THINGS	40.8%	11.5%	↓ 99	42.0%	10.7%	↑ 102	44.9%	12.2%	↑ 109
I LIKE SPENDING MOST OF MY TIME AT HOME WITH MY FAMILY	33.1%	11.1%	↓ 96	38.0%	11.5%	↑ 110	37.6%	12.2%	↑ 109
MUSIC IS AN IMPORTANT PART OF MY LIFE	30.8%	12.4%	↑ 107	28.0%	10.2%	↓ 97	24.7%	9.6%	↓ 85
I PREFER TO SPEND A QUIET EVENING AT HOME THAN TO GO OUT	29.1%	10.4%	↓ 89	35.0%	11.3%	↑ 107	33.9%	11.7%	↑ 104
I AM INTERESTED IN OTHER CULTURES	26.6%	14.6%	↑ 126	19.7%	9.8%	↓ 93	19.5%	10.4%	↓ 93
I CONSIDER MYSELF TO BE A CREATIVE PERSON	26.3%	11.8%	↑ 102	24.4%	9.9%	↓ 94	27.6%	12.0%	↑ 106
I LIKE TO PROVIDE MY CHILDREN WITH THE THINGS I DIDN'T HAVE AS A CHILD	23.6%	11.5%	↓ 99	27.1%	11.9%	↑ 114	23.8%	11.2%	→ 100
I'M ALWAYS LOOKING FOR NEW IDEAS TO IMPROVE MY HOME	23.5%	13.5%	↑ 117	21.8%	11.3%	↑ 108	18.2%	10.2%	↓ 90
I ENJOY ENTERTAINING PEOPLE IN MY HOME	23.0%	12.7%	↑ 110	18.7%	9.3%	↓ 89	18.9%	10.1%	↓ 90
IT IS IMPORTANT MY FAMILY THINKS I AM DOING WELL	20.5%	12.8%	↑ 110	15.5%	8.7%	↓ 83	16.5%	10.0%	↓ 89
I WANT TO GET TO THE VERY TOP IN MY CAREER	19.7%	15.4%	↑ 133	14.8%	10.5%	→ 100	5.2%	4.0%	↓ 35
I CONSIDER MYSELF INTERESTED IN THE ARTS	15.6%	13.1%	↑ 113	10.5%	8.0%	↓ 76	12.8%	10.4%	↓ 93

Younger segment has more concern about career and socializing.
Want to be viewed positively by others.

Vertical % = Coverage of Target Audience

Horizontal % = Composition of Target Audience

Index = Composition as compared to average adult (100=average)



Attitudes (Lifestyle/Internet)

Response = AGREE A LOT

	A25-39			A40-54			A55-74		
	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index
WHEN I NEED INFORMATION THE FIRST PLACE I LOOK IS THE INTERNET	49.0%	15.6%	↑ 134	40.2%	11.6%	↑ 110	32.0%	9.9%	↓ 88
THE INTERNET HAS CHANGED THE WAY I GET INFORMATION ABOUT PRODUCTS AND SERVICES	45.6%	15.5%	↑ 133	36.8%	11.3%	↑ 108	32.5%	10.7%	↓ 95
THE INTERNET HELPS ME PLAN AND BOOK TRAVEL	41.7%	17.1%	↑ 148	32.5%	12.1%	↑ 115	27.7%	11.0%	↓ 98
IT'S IMPORTANT FOR ME TO HAVE INTERNET ACCESS WHEN I AM "ON-THE-GO" - AWAY FROM HOME OR WORK	40.5%	17.0%	↑ 147	28.6%	10.8%	↑ 103	24.5%	10.0%	↓ 89
I GET MORE AND MORE OF MY NEWS FROM THE INTERNET	35.8%	17.6%	↑ 152	25.6%	11.4%	↑ 109	16.1%	7.7%	↓ 68
I SPEND LESS TIME READING NEWSPAPERS IN PRINT BECAUSE OF THE INTERNET	33.3%	16.1%	↑ 138	26.0%	11.3%	↑ 108	18.5%	8.6%	↓ 77

Shift in internet use/dependence with age.



Attitudes (Social Media)

Response = AGREE A LOT

	A25-39			A40-54			A55-74		
	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index
I TALK ABOUT THINGS I SEE ON SOCIAL MEDIA/ NETWORKING WEBSITES IN FACE-TO-FACE CONVERSATIONS	25.1%	18.7%	↑ 161	16.7%	11.3%	↑ 107	11.0%	7.9%	↓ 71
I WOULD RATHER READ OTHER PEOPLE'S COMMENTS ON SOCIAL MEDIA/ NETWORKING WEBSITES THAN POST MY OWN	18.4%	14.9%	↑ 128	16.3%	11.9%	↑ 113	14.4%	11.2%	→ 100
I OFTEN ACCESS SOCIAL MEDIA/ NETWORKING WEBSITES FROM DIFFERENT DEVICES	15.5%	20.2%	↑ 174	7.7%	9.1%	↓ 87	4.7%	5.9%	↓ 52
I PAY ATTENTION TO RATINGS AND REVIEWS POSTED ONLINE BY OTHER CONSUMERS	14.9%	17.5%	↑ 151	10.4%	11.1%	↑ 105	5.8%	6.6%	↓ 58
I LIKE TO FOLLOW MY FAVORITE BRANDS OR COMPANIES ON SOCIAL MEDIA/ NETWORKING WEBSITES	11.7%	19.3%	↑ 166	5.5%	8.2%	↓ 79	1.5%	2.4%	↓ 21
I OFTEN CLICK ON LINKS OR ITEMS POSTED BY OTHER PEOPLE ON SOCIAL MEDIA/ NETWORKING WEBSITES	10.1%	16.4%	↑ 141	6.0%	8.7%	↓ 83	5.3%	8.3%	↓ 74
I OFTEN POST OR COMMENT ON SOCIAL MEDIA/ NETWORKING WEBSITES	9.7%	14.4%	↑ 124	7.6%	10.2%	↓ 97	5.3%	7.6%	↓ 68

Shift in social media engagement with age.



Attitudes (Travel)

Response = AGREE A LOT

	A25-39			A40-54			A55-74		
	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index
I LOVE THE IDEA OF TRAVELING ABROAD	34.6%	16.9%	↑ 146	22.3%	9.9%	↓ 94	19.2%	9.1%	↓ 81
I TRY TO GO SOMEWHERE DIFFERENT FOR VACATION EVERY TIME	20.0%	14.1%	↑ 122	18.0%	11.5%	↑ 109	16.1%	11.0%	↓ 98
I PREFER TRAVELING IN THE U.S. AS OPPOSED TO TRAVELING TO FOREIGN COUNTRIES	17.4%	7.3%	↓ 63	28.1%	10.6%	↑ 101	38.4%	15.5%	↑ 138
I'D RATHER TAKE TWO OR THREE SHORT QUICK VACATIONS THAN ONE LONG VACATION	9.9%	8.3%	↓ 71	14.1%	10.7%	↑ 102	15.8%	12.8%	↑ 114
I LIKE TO GO ON VACATION WHERE ACTIVITIES ARE ORGANIZED FOR ME	9.8%	12.3%	↑ 106	8.1%	9.2%	↓ 87	8.7%	10.6%	↓ 94
I WOULD BE WILLING TO MAKE TRAVEL ARRANGEMENTS THROUGH A COMPANY I HAVE NEVER HEARD OF	8.1%	17.3%	↑ 149	5.3%	10.4%	↓ 99	4.0%	8.2%	↓ 73
I TAKE VACATION EXPERIENCES THAT HELP DIFFERENTIATE ME FROM MY FRIENDS	7.5%	13.9%	↑ 120	4.4%	7.4%	↓ 70	4.1%	7.4%	↓ 66

Younger segment prefers new/epic vacations and longer trips.
They must have social media bragging rights.



Domestic Travel: last 12 months

	A25-39			A40-54			A55-74		
	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index
YES	75.0%	13.2%	↑ 113	73.2%	11.6%	↑ 111	76.9%	13.1%	↑ 116
NO	24.0%	8.8%	↓ 76	25.3%	8.4%	↓ 80	22.1%	7.8%	↓ 70
DOM TRAV-# ROUND TRIPS STAYED OVERNIGHT:	Vertical	Horizontal	Index2	Vertical	Horizontal	Index3	Vertical	Horizontal	Index4
11 OR MORE	*3.9%	*14.6%	↑ *126	3.6%	12.2%	↑ 116	3.2%	11.4%	↑ 101
6 to 10	6.2%	15.7%	↑ 135	5.4%	12.3%	↑ 117	5.7%	14.1%	↑ 126
4 to 5	11.6%	15.9%	↑ 137	9.1%	11.3%	↑ 107	11.7%	15.6%	↑ 139
3	8.0%	13.4%	↑ 115	7.8%	11.9%	↑ 113	8.5%	13.9%	↑ 123
2	12.8%	14.7%	↑ 126	11.8%	12.3%	↑ 117	15.1%	16.8%	↑ 150
1	13.1%	12.9%	↑ 111	14.9%	13.3%	↑ 126	12.7%	12.1%	↑ 107
NONE	*2.0%	*7.2%	↓ *62	2.5%	8.3%	↓ 79	2.5%	8.7%	↓ 78
DOMESTIC TRAVEL-NIGHTS AWAY-LAST TRIP:	Vertical	Horizontal	Index2	Vertical	Horizontal	Index3	Vertical	Horizontal	Index4
8 OR MORE	7.6%	10.4%	↓ 90	8.3%	10.3%	↓ 98	12.7%	16.8%	↑ 150
5 to 7	16.0%	13.3%	↑ 115	15.4%	11.6%	↑ 111	17.5%	14.2%	↑ 126
3 to 4	20.9%	15.0%	↑ 129	17.1%	11.1%	↑ 106	16.4%	11.4%	↑ 101
2	14.2%	16.4%	↑ 141	12.9%	13.5%	↑ 128	11.4%	12.8%	↑ 113
1	5.6%	14.7%	↑ 127	6.1%	14.5%	↑ 138	4.7%	12.0%	↑ 107
NONE	2.8%	8.0%	↓ 69	4.5%	11.4%	↑ 109	3.6%	10.0%	↓ 89

Older segment prefers “short quick vacations” but indicates more nights away than younger demos. Both are small segments so likely limited overlap or contradiction of data.



Domestic Travel

	A25-39				A40-54				A55-74			
DOM TRAV-WHERE STAYED OVRNIGHT-LAST TRP:	Vertical	Horizontal	Index2	Vertical	Horizontal	Index3	Vertical	Horizontal	Index4			
HOTEL/MOTEL/SIMILAR PAID ACCOMMODATION	36.6%	13.8%	↑ 119	40.3%	13.8%	↑ 131	36.3%	13.3%	↑ 118			
FRIENDS & RELATIVES	22.9%	13.7%	↑ 118	17.2%	9.3%	↓ 89	25.2%	14.6%	↑ 130			
OTHER PLACE	7.9%	15.9%	↑ 137	4.7%	8.6%	↓ 82	8.4%	16.4%	↑ 146			
PUBLIC OR PRIVATE CAMPGROUND	*2.4%	*16.7%	↑ *144	*1.5%	*9.5%	↓ *90	1.7%	11.6%	↑ 103			
ALL-INCLUSIVE RESORT	*2.1%	*10.0%	↓ *86	3.6%	15.2%	↑ 145	2.7%	12.4%	↑ 111			
DOM TRAVEL - AMOUNT SPENT - LAST TRIP:	Vertical	Horizontal	Index2	Vertical	Horizontal	Index3	Vertical	Horizontal	Index4			
\$1000 OR MORE	17.2%	11.7%	→ 100	21.1%	12.9%	↑ 123	23.5%	15.4%	↑ 137			
\$500 - \$999	17.8%	15.8%	↑ 136	15.4%	12.4%	↑ 118	16.0%	13.7%	↑ 122			
\$300 - \$499	14.0%	14.3%	↑ 123	12.7%	11.7%	↑ 111	11.8%	11.6%	↑ 103			
LESS THAN \$300	19.3%	14.1%	↑ 121	15.2%	10.0%	↓ 95	18.9%	13.3%	↑ 119			

Largest percentage of each demo stay in hotels.



Vacation Activities

	A25-39			A40-54			A55-74		
	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index	Vertical %	Horizontal %	Index
SIGHTSEEING	66.1%	13.9%	↑ 120	61.9%	11.8%	↑ 112	62.7%	12.8%	↑ 114
GO TO THE BEACH	58.2%	15.3%	↑ 132	52.1%	12.4%	↑ 118	44.5%	11.3%	↑ 101
SHOPPING	48.2%	14.7%	↑ 127	43.8%	12.1%	↑ 115	40.6%	12.0%	↑ 106
OTHER OUTDOOR ACTIVITIES	44.8%	17.7%	↑ 153	34.0%	12.2%	↑ 116	24.1%	9.2%	↓ 82
FINE DINING	40.8%	15.2%	↑ 131	32.7%	11.0%	↑ 105	35.9%	12.9%	↑ 115
ATTEND A SPECIFIC EVENT	35.5%	17.1%	↑ 148	24.7%	10.8%	↑ 103	24.6%	11.5%	↑ 102
CAMPING/ HIKING	34.2%	18.3%	↑ 158	25.7%	12.5%	↑ 119	16.1%	8.3%	↓ 74
OTHER NON-OUTDOOR ACTIVITIES	24.4%	18.9%	↑ 163	16.9%	11.8%	↑ 113	11.1%	8.3%	↓ 74
FISHING	15.5%	14.7%	↑ 127	15.2%	13.0%	↑ 124	11.7%	10.7%	↓ 95
BOATING	14.8%	15.7%	↑ 135	12.4%	11.9%	↑ 113	10.1%	10.4%	↓ 92
WATER SPORTS	14.7%	16.2%	↑ 140	11.9%	11.9%	↑ 113	6.7%	7.2%	↓ 64
GAMBLING	14.6%	13.8%	↑ 119	14.3%	12.2%	↑ 116	16.0%	14.7%	↑ 131
VISIT A SPA	13.2%	16.6%	↑ 143	8.9%	10.1%	↓ 97	6.7%	8.2%	↓ 73
SNOW SKIING/ SNOW BOARDING	10.1%	20.8%	↑ 179	4.5%	8.3%	↓ 79	2.2%	4.4%	↓ 39
PLAYING GOLF	6.9%	13.7%	↑ 118	6.8%	12.4%	↑ 118	8.7%	16.8%	↑ 150
TENNIS	*2.4%	*17.9%	↑ *154	*1.4%	*9.1%	↓ *87	*1.5%	*10.3%	↓ *92

In general, declining interest with age. Older segment sticks to traditional activities.



Thank you.

